

# NORTH COUNTY FIRE PROTECTION DISTRICT

[www.ncfireprotectiondistrict.org](http://www.ncfireprotectiondistrict.org)

330 S. Main Avenue

Fallbrook, California 92028-2938

Phone: (760) 723-2005

Fax: (760) 723-2072

## BOARD OF DIRECTORS

RUTH HARRIS  
BOB HOFFMAN  
FRED LEUVANO  
KENNETH E. MUNSON  
KATHLEEN THUNER

STEPHEN J. ABBOTT - Fire Chief/CEO - [sabbott@ncfire.org](mailto:sabbott@ncfire.org)  
ROBERT H. JAMES - District Counsel Robert James - [roberthjameslaw@gmail.com](mailto:roberthjameslaw@gmail.com)  
LOREN A. STEPHEN-PORTER - Board Secretary - [lstephen@ncfire.org](mailto:lstephen@ncfire.org)

**TO:** BOARD OF DIRECTORS  
**FROM:** STEPHEN ABBOTT, FIRE CHIEF/CEO  
**SUBJECT:** BOARD MEETING PACKAGE  
**DATE:** MAY 23, 2017

Enclosed is your Board package for the Regular **May** Board Meeting. We have tried to include the information you will need to effectively consider and act on agenda items. The Board meeting will be held at **FALLBROOK PUBLIC UTILITY DISTRICT, 990 EAST MISSION ROAD, FALLBROOK, CALIFORNIA.**

Please note this month's meeting is scheduled for **Tuesday, May 23, 2017**, beginning at 5:00 p.m.

It is our goal to be prepared to respond accurately to Board questions and concerns. You can help us achieve this goal by contacting me **prior to** the Board meeting with your questions and concerns. This will allow time for the Staff and me to provide the appropriate information for review at the Board meeting.

*To ensure a quorum is present, please call Loren in advance of the meeting if you will be unable to attend. She may be reached at (760) 723-2012.*

Respectfully,



Stephen Abbott  
Fire Chief/CEO



PROUDLY SERVING THE COMMUNITIES OF FALLBROOK, BONSALE AND RAINBOW



# NORTH COUNTY FIRE PROTECTION DISTRICT

## AGENDA FOR REGULAR BOARD MEETING

MAY 23, 2017

5:00 p.m.

CALL TO ORDER  
ROLL CALL  
INVOCATION  
PLEDGE OF ALLEGIANCE

FALLBROOK PUBLIC UTILITY DISTRICT  
990 EAST MISSION ROAD  
FALLBROOK CALIFORNIA

### PUBLIC ACTIVITIES AGENDA

*For those joining us for the Public Activities Agenda, please feel free to depart at the close of the agenda. We invite you to stay for the remainder of the business meeting.*

1. **PUBLIC COMMENT — PRESIDENT MUNSON** (pgs. 1-2)  
➤ *Standing Event:* Members of the Public may directly address the Board of Directors on Events of interest to the Public provided no action will be taken on non-agenda Events. The Board President may limit comments to three minutes per speaker (Board of Directors Operations Policy § 4.7.2.1.2.).
2. **RECOGNITION OF JADE AND JULIE WORK AND PRESENTATION OF RESOLUTION — CHIEF MAROVICH** (pgs. 3-6)  
➤ *New Item:* Presentation of Resolutions 2017-05 to Jade and Julie Work for their donation the District
3. **EMPLOYEE OATH OF OFFICE AND BADGE PINNING - CHIEF MAROVICH** (pgs. 7-8)  
➤ *Standing Item:* Badge Pinning and Oath of Office for new and promoted employees.
4. **PRESENT AWARDS FOR BOARD RECOGNITION PROGRAM — CHIEF MAROVICH** (pgs. 9-16)  
➤ *Quarterly Event:* Present individual awards of recognition for the First Quarter 2017.

### ACTION AGENDA

#### CONSENT EVENTS:

*All Events listed under the Consent Events are considered routine and will be enacted in one motion. There will be no separate discussion of these Events prior to the Board action on the motion, unless members of the Board. Staff or public request specific Events be removed from the Consent Agenda.*

5. **APPROVE REGULAR BOARD MEETING MINUTES, APRIL 25, 2017** (pgs. 17-24)  
➤ *Standing Event:* Review and approve minutes from April meeting as presented.
6. **APPROVE SPECIAL BOARD MEETING MINUTES, MAY 15, 2017** (pgs. 25-28)  
➤ *Standing Event:* Review and approve minutes from May 15<sup>th</sup> meeting as presented.
7. **REVIEW AND ACCEPT FINANCIAL REPORT FOR APRIL 2017** (pgs. 29-46)  
➤ *Standing Event:* Review and Accept Financial Report for April as presented.
8. **REVIEW AND ACCEPT POLICIES & PROCEDURES** (pgs. 47-48)  
➤ *Standing Event:* None.

#### ACTION EVENTS:

*All Events listed under the Action Events Agenda will be presented and discussed prior to the Board taking action on any matter. Time Certain Events will commence precisely at the time announced in the Agenda.*

**Note:** The Americans with Disabilities Act provides that no qualified individual with a disability shall be excluded from participation in, or denied the benefits of, District business. If you need assistance to participate in this meeting, please contact the District Office 72 hours prior to the meeting at (760) 723-2012.



## AGENDA FOR REGULAR BOARD MEETING

MAY 23, 2017

PAGE 2 OF 3

9. **SET PUBLIC HEARING DATE/TIME CERTAIN JULY 25, 2017 (5:15 P.M.) — FOR ESTABLISHMENT OF EQUIPMENT PLAN FOR THE FEE MITIGATION PROGRAM WITH ADOPTION OF RESOLUTION — DFM KOCH AND CHIEF MAROVICH** (pgs. 49-50)
  - *Annual Action:* Recommendation to set Public Hearing date and times certain on July 25, 2017 for hearing as outlined.
10. **REVIEW AND APPROVE AWARD OF CAPITAL PLAN REPLACEMENT RESERVE STUDY — CHIEF MAROVICH** (pgs. 51-66)
  - *New Item:* Review and approve award of Study to Roy Jorgensen Associates, Inc. for \$24,428 and authorize funding from current FY contingency funds.
11. **REVIEW AND APPROVE RECOMMENDATIONS FOR NEXT PHASE OF SAFER DEPLOYMENT TRIAL — CHIEF MAHR AND CHIEF MAROVICH** (pgs. 67-72)
  - *New Item:* Review and approve recommended options for next Phase of Safer Trial.

### DISCUSSION AGENDA

No action shall be undertaken on any Discussion Event. The Board may: acknowledge receipt of the information or report and make comments; refer the matter to Staff for further study or report; or refer the matter to a future agenda.

12. **REVIEW OF DRAFT PRELIMINARY BUDGET – CHIEF MAROVICH** (pgs. 73-82)
  - *Annual Item:* Review and discuss draft of Preliminary Budget; approval of Preliminary Budget in June.

**STANDING DISCUSSION EVENTS:** All Events listed under the Standing Discussion Events are presented every meeting.

- **LEGAL COUNSEL REPORT:** (pgs. 83-84)
  - "AB 987: Major Shift for Retaliation Claims"
- **WRITTEN COMMUNICATION:** (pgs. 85-92)
  - BOARD RECOGNITION PROGRAM
- **NEWS ARTICLES:** As attached. (pgs. 93-106)
- **COMMENTS/REPORTS/QUESTIONS:** (pgs. 107-8)
- **STAFF:**
  - Chief Marovich
  - Other Staff
- **BOARD**
- **BARGAINING GROUPS**
- **PUBLIC COMMENT**



## AGENDA FOR REGULAR BOARD MEETING

MAY 23, 2017

PAGE 3 OF 3

### CLOSED SESSION

The Board will enter closed session to discuss events as outlined herein. As provided in the Government Code, the public will not be present during these discussions. At the end of the Closed Session, the Board shall publicly report any action taken in Closed Session (and the vote or abstention on that action of every member present) in accordance with Government Code § 54950 ET. seq.)

**CONVENE TO CLOSED SESSION:** The Board will return to Open Session at the conclusion of Closed Session to Report on Closed Session Matters and to Hearing Remaining Action Agenda Items, if any.

- CS-1. **ANNOUNCEMENT — PRESIDENT MUNSON:** (pgs. 109-10)  
➤ An announcement regarding the items to be discussed in Closed Session will be made prior to the commencement of Closed Session.
- CS-2. **CONFERENCE WITH REAL PROPERTY NEGOTIATOR — GOVERNMENT CODE § 54956.8 — CHIEF MAROVICH:**
- |                              |  |
|------------------------------|--|
| <u>PROPERTY LOCATION:</u>    | 330 S. Main Avenue, Fallbrook, CA 92028;                                     |
| <u>PARTIES:</u>              | North County Fire Protection District (Purchaser) and Ian Forsythe (Seller); |
| <u>UNDER NEGOTIATION:</u>    | Terms of Purchase;   |
| <u>DISTRICT NEGOTIATORS:</u> | Chief Marovich, District Counsel James                                       |
- CS-3. **THREATENED LITIGATION OUTSIDE OF OPEN MEETING — GOVERNMENT CODE § 54956.9(e)(5) — CHIEF MAROVICH:**
- Claimant is a member of public alleging assault by District employee.
- CS-4. **REPORT FROM CLOSED SESSION — PRESIDENT MUNSON**

### ADJOURNMENT

#### SCHEDULED MEETINGS

The next regularly scheduled Board meeting is: Tuesday, June 27, 2017, 5:00 p.m. at FPUD.

#### CERTIFICATION OF AGENDA POSTING

"I certify that this Agenda was posted in accordance with the provisions of the Government Code § 54950 et. seq. The posting locations were: [1] the entrance of North County Fire Protection District Administrative Offices, [2] Fallbrook Public Utility District Administrative Offices and [3] the Roy Noon Meeting Hall; [4] District's website at <http://www.ncfireprotectiondistrict.org>. The Agenda was also available for review at the Office of the Board Secretary, located at located at 330 S. Main Avenue, Fallbrook (760) 723-2012. Materials related to an item on this Agenda submitted to the District after distribution of the agenda packet, are available for public inspection in the Office of the Board Secretary, located at 330 S. Main Avenue, Fallbrook (760) 723-2012, during normal business hours or may be found on the District website at <http://www.ncfireprotectiondistrict.org>, subject to the Staff's ability to post the documents before the meeting. The date of posting was May 17, 2017."

Board Secretary Loren Stephen-Porter:

*Loren Stephen-Porter*

Date:

May 17, 2017



**NORTH COUNTY FIRE  
PROTECTION DISTRICT  
FIRE CHIEF/CEO**

**TO:** BOARD OF DIRECTORS  
**FROM:** CHIEF MAROVICH  
**DATE:** MAY 23, 2017  
**SUBJECT:** PUBLIC COMMENT

**PUBLIC COMMENT:**

1. *Members of the Public may directly address the Board of Directors on items of interest to the Public provided no action will be taken on non-agenda items. The Board President may limit comments to three minutes per speaker (Board of Directors Operations Policy § 4.7.2.1.2).*

**PAGE INTENTIONALLY BLANK**



**NORTH COUNTY FIRE  
PROTECTION DISTRICT**  
EMS AND TRAINING

**TO:** BOARD OF DIRECTORS  
**FROM:** CHIEF MAROVICH  
**DATE:** MAY 23, 2017  
**SUBJECT:** PRESENTATION OF RESOLUTION RECOGNIZING JADE AND JULIE WORK

**ACTION AGENDA**

**RECOMMENDATION:**

Staff recommends presenting the following Resolution as approved.

**BACKGROUND:**

It is a rare opportunity that the District or the North Zone, is provided with an opportunity to provide live fire training for staff. As the Board is aware, Jade and Julie Work provided an 8000 square foot building previously used for administrative offices, club house, restaurant, snack shop and pro-shop, to be used for live fire training. This opportunity gave District employees and others around the County to obtain live fire training, receive State Fire Control Certification 3A and for qualified individuals to initiate or complete their task books to become certified instructors.

**DISCUSSION:**

Because of their donation, North County Fire Protection District and the Departments participating in the training, were afforded six days of training, which allowed 250 fire personnel and approximately 15 Departments to participate in training under live fire conditions, with approximately 46 individuals from North County Fire Protection District afforded the opportunity to obtaining their State Fire Control 3A Certification.

Not only did they provide the land and building for the training, they provided assistance to North County Fire Protection District with preparation for the training event.

The District wishes to public thank Jade and Julie Work for their donation through a Board Resolution acknowledging their donation. To that end, on April 25, 2017, the Board approved Resolution 2017-05 to acknowledge and thank them for their donation to the District.

**FISCAL IMPACT:**

No fiscal impact.

**SUMMARY:**

The Staff joins the Board in recognizing Jade and Julie Work for their generous donation on behalf of the communities North County Fire Protection District serves.

# NORTH COUNTY FIRE PROTECTION DISTRICT



## RESOLUTION 2017-05

### A RESOLUTION OF THE BOARD OF DIRECTORS, NORTH COUNTY FIRE PROTECTION DISTRICT, SAN DIEGO COUNTY, STATE OF CALIFORNIA, IN APPRECIATION OF JADE AND JULIE WORK AND THEIR DONATION

**WHEREAS**, North County Fire Protection District is charged with providing fire protection for the communities of Fallbrook, Bonsall and Rainbow; and

**WHEREAS**, North County Fire Protection District, its Board and employees are committed to providing continuing excellence in public safety and service, and to ensuring the safest community possible through service, collaboration and innovation; and

**WHEREAS**, opportunities for "live fire" training for the firefighting staff of North County Fire Protection District are infrequent and State Fire Training 1403 Control 3A training and instructor certification may only be achieved in an "acquired structure," which is increasingly more difficult to obtain for training; and

**WHEREAS**, Jade and Julie Work generously offered, made available and did donate to North County Fire Protection District an 8000 square foot building previously used for administrative offices, club house, restaurant, snack shop and pro-shop, to be used for live fire training, which included assisting North County Fire Protection District with preparation for the training event; and

**WHEREAS**, due to their munificent donation, North County Fire Protection District and the Departments participating in the training, were afforded six days of training, which allowed 250 fire personnel and approximately 15 Departments to participate in training under live fire conditions, with approximately 46 individuals from North County Fire Protection District afforded the opportunity to obtaining their State Fire Control 3A Certification; and

**WHEREAS**, due to their charitable donation, North County Fire Protection District through its live fire training, was able to collaborate with other Departments and to assist with the State of California training to provide live fire training and instructor certification for 20 cadre members from throughout the North Zone, who either initiated or completed their task book to become certified instructors.

**NOW, THEREFORE, BE IT HEREBY RESOLVED** by the North County Fire Protection District Board of Directors that:

- ◆ North County Fire Protection District, its Board and employees formally acknowledge and extend their profound appreciation to Jade and Julie Work for their selfless donation of their property and assistance to the North County Fire Protection District for the live fire training; and



# NORTH COUNTY FIRE PROTECTION DISTRICT



## RESOLUTION 2017-05

### A RESOLUTION OF THE BOARD OF DIRECTORS, NORTH COUNTY FIRE PROTECTION DISTRICT, SAN DIEGO COUNTY, STATE OF CALIFORNIA, IN APPRECIATION OF JADE AND JULIE WORK AND THEIR DONATION

- ◆ North County Fire Protection District, its Board and employees thank and honor Jade and Julie Work for the donation that assisted North County Fire Protection District to meet its Mission and Vision and to assist the District in creating safer communities served by the District and the other Departments participating in the live fire training.

**APPROVED, SIGNED AND ADOPTED** by the Board of Directors, North County Fire Protection District, County of San Diego, State of California, on this **25th day of April, 2017**, by the following vote:

**AYES:** Directors Hoffman, Munson and Thuner

**NOES:** None

**ABSENT:** Directors Harris and Luevano

**ABSTAIN:** None


**RECUSED:** None

  
Kenneth Munson, Board President

#### ATTEST:

I **HEREBY CERTIFY** that the foregoing is a true and correct copy of the Resolution duly and regularly adopted by the Board of Directors of the North County Fire Protection District thereof held on the **25th day of April, 2017**, and that the same now appears on record in my office.

**IN WITNESS THEREOF**, I hereunto set my hand and affixed by official seal this **25th day of April, 2017**.

  
Loren A. Stephen-Porter  
Board Secretary

**PAGE INTENTIONALLY BLANK**



# NORTH COUNTY FIRE PROTECTION DISTRICT ADMINISTRATION

**TO:** BOARD OF DIRECTORS  
**FROM:** DEPUTY CHIEF MAROVICH  
**DATE:** MAY 23, 2017  
**SUBJECT:** BADGE PINNING CEREMONY

## **PUBLIC ACTIVITIES AGENDA**

### **BACKGROUND:**

The Board of Directors has approved a process of hiring District employees during regularly scheduled Board meetings. This practice provides a professional environment for congratulating the employees and their families for all the hard work and sacrifice.

### **DISCUSSION:**

The following individuals will be present during the March 1, 2017, Regular Board Meeting. Fire Chief Stephen Abbott will take this opportunity to officiate over the Badge Pinning Ceremony.

It is the distinct pleasure of the organization to present the following individuals as new hires:

Melinda Ost  
Michael Gurney

It is the distinct pleasure of the organization to present the following individual for promotion:

Patricia Koch

### **Melinda Ost:**

Mindy is originally from Colorado, but relocated to California when her husband, Chris, was stationed on Camp Pendleton, where he is still currently serving. They welcomed their first child, Hunter, this past January. Prior to joining us at North County Fire, Mindy was stationed in Virginia while she served in the US Navy as an Operations Specialist and Divisional Administrative Petty Officer. She deployed with the USS Iwo Jima twice in her four years, once to the Persian Gulf and once on a humanitarian mission to South America. Since then, Mindy has pursued her education, earning an Associate's degree in Social Science and a Bachelor's degree in Communication. Mindy has most recently worked in banking as well as construction administration, and plans to pursue a Master's degree in the fall of 2018.

**BADGE PINNING CEREMONY**  
**MAY 23, 2016**  
**PAGE 2 OF 2**

**Michael Gurney:**

Mike comes to us with approximately 18 years of Paramedic and Registered Nurse experience. He has worked in various areas of emergency services such as the fire department, off shore medical and rotary and fixed wing environments. This experience includes recent work in the Neonatal Intensive Care Unit and Emergency Department as a Registered Nurse. Some of Mike's more memorable moments was working on a contract with National Geographic in which the ROV team discovered a new species subsea at 7000'. Mike also is involved in education teaching ACLS and PALS courses in the medical community. Personally, Mike enjoys surfing, downhill mountain biking and hanging out with his daughter Ella.

**Patricia Koch:**

Patty started with North County Fire in 2007 as a Fire Prevention Specialist. She has her Associated Degree in Fire Prevention Technologies from Santa Ana College and is currently working towards a Bachelor's degree in Emergency Management. Patty has also achieved the Office of the State Fire Marshals, Fire Marshals certificate in January of this year. Sitting on the Board of Directors for CalChiefs Fire Prevention section as 1<sup>st</sup>. Vice President, has given her opportunities to represent North County Fire across the State and Nation. She also continues to be a state representative to Vision 20/20, a national platform for community risk reduction. As Fire Marshal, Patty plans to continue to serve the District and the community to the best of her ability.

Patty is most proud of her three children: Dylan, Kristen, Kimberly and grandson Logan. They are awesome. Her hobbies: photography, yoga, SUP, hiking and her favorite color is blue!



# NORTH COUNTY FIRE PROTECTION DISTRICT

FIRE CHIEF/CEO

**TO:** BOARD OF DIRECTORS  
**FROM:** CHIEF MAROVICH AND B/S STEPHEN-PORTER  
**DATE:** MAY 23, 2017  
**SUBJECT:** EMPLOYEE RECOGNITION PROGRAM – RECOGNITION OF MEMBERS

## **ACTION AGENDA**

### **RECOMMENDATION:**

Staff recommends the Board recognize the individual(s) selected for their efforts during the First Quarter of 2017.

### **BACKGROUND:**

In 2007, the Board instituted a Program designed to recognize excellent performance by members of the organization. On a quarterly basis, the Board selects employees to be recognized, based on feedback received during the quarter. The District has been fortunate to receive positive feedback on a number of employees' activities this past quarter, upon which they made their selection of the individuals and groups below.

### **FIRST QUARTER RECOGNITION - SELECTION OF INDIVIDUALS:**

For the First Quarter of 2017, the Board selected the following individuals/crews for their outstanding efforts:

- **February 19, 2017 – Email re: Commendation for Medic 1195:**

FF/PM Mitch Igelsias  
LTAF Jake Campbell

- **February 6, 2017 – Letter re Fire Crew Presentation for GANAS & Teen GANAS:**

Captain Eddie Jones  
Engineer Nick Quinn  
FF/PM Leo Espinoza

- **Undated Thank You Card – Station 4C:**

Captain Rob DeCamp  
Engineer Danny Sahagun  
FF/PM Dennis Soriano  
FF/PM Klayton Symmes

- **February 10, 2017 — Thank You Card:**

Engine 1111:

Captain Rich Berry  
Engineer Jason Bracci  
FF/PM Ryan Lewis

Medic 1191:

FF/PM Montana Dye  
LTAF Christopher Pena

- **Undated Thank You Note:**

Engine 1114:

Captain Jones  
Engineer Benoit  
FF/PM Spencer

Engine 1511:

Captain MacMillan  
Vol FF Sheggrud

Medic 1194:

FF/PM Glasgow  
LTAF Cain

**FISCAL ANALYSIS:**

The previous quarter awards are within budgetary standards.

**SUMMARY:**

The Staff joins the Board in acknowledging the extraordinary efforts of these members.

Sent: Sunday, February 19, 2017 9:36 AM

To: Buchanan, John <[JBuchannon@ncfire.org](mailto:JBuchannon@ncfire.org)>

Subject: Commendation: Mitch, Medic #1195 and Jake / 29 January 2017, De Luz

Dear Mr. Buchanan,

I'm uncertain if you are the correct person to contact regarding the help I received in De Luz. On 29 January. I put my motorcycle down where we were attempting to avoid water runoff and go back towards Fallbrook.

I had a bad laceration to my right hand and several people came to help.

First a resident, then the guys at Station 16 and then **Mitch, Medic #1195 and Jake** with ambulance service to Tri-City.

**The caring and help were extraordinary and I wanted to express my appreciation.**

Everything that was done was calm and efficient and it all helped me get through the next 9 hours in an ER.

I would appreciate it very much if this Commendation could reach Mitch #1195 and Jake.

Thanks for your help.

FF PM Mitch Igelsias LIAF Jack Campbell
--

# Fallbrook Citizens' Crime Prevention Committee

**Ganas      Adopt-a-Block      Front Porch**

February 06, 2017

North County Fire Protection District  
330 S. Main Avenue  
Fallbrook, CA 92028

Attn: Fire Chief Abbott

Re: Fire Crew's Presentation For GANAS & TEEN GANAS  
Mentees

Dear Chief Abbott,

On behalf of the Fallbrook Citizens' Crime Prevention Committee, GANAS & TEEN GANAS mentors, mentees and AVID students, we wanted to thank your firemen from Fire Station #2 for their excellent presentation on January 3, 2017 at the VFW in Fallbrook. Captain Eddie Jones, Engineer Nick Quinn and FF Paramedic Leo Espinoza did an outstanding and thorough job of explaining what it takes to become a fireman. Dick Braendel, GANAS Mentor, said the detailed information presented was very interesting and educational for the youngest mentee to the oldest mentor. Our youth responded with lots of inquisitive questions. Hopefully they will be inspired to pursue this terrific career in the future. We are grateful to all of the firemen paramedics for informing our mentees and AVID students about fire safety. They should be commended for a great job!

Thank you for allowing your firemen paramedics to do this presentation for our youth. Patty Koch was instrumental in making all the arrangements, also.

Sincerely,

Patricia D. Braendel, Founder & President  
Fallbrook Citizens' Crime Prevention Committee  
GANAS & TEEN GANAS Mentoring Programs, Executive Director





*STN 4C*

Captain DeCamp  
Engineer Sahagun  
FF/PM Soriano  
FF/PM Symmes

AND I'M, LIKE,  
**THANKFUL!**

*To: Chief of Base Ops*

1111

1001 BERRY

ENL BURELL

FF/AM LEWIS

1191

FF/AM DYE

LTTT PEÑA

Paramedics



Very much!!!

I wanted to show our appreciation for all the guys that responded so quickly to my 911 call last Thurs 2/10/17 to Pelina Creek Trail.

My 94 year old mother doesn't remember much, but you guys were awesome!! Very professional but super personable & caring!! And my mom is doing great!  
Enjoy the Snow & Carolols! ♡



1511 - B. MacMillan & J. Sheggrud  
1194 - Z. Cain & D. Glasgow  
1114 - M. Benoit, E. Jones & C. Spencer

Stewart  
"B" shift

Today

I am thankful

for you. The  
week's crowd that  
came to my house  
when I had B.P.  
problems.

Especially if  
was side effects  
from the week I took  
(over)

**PAGE INTENTIONALLY BLANK**

1 **April 25, 2017**

2 **REGULAR MEETING OF THE BOARD OF DIRECTORS OF**  
3 **THE NORTH COUNTY FIRE PROTECTION DISTRICT**

4 President Munson called the meeting to order at 5:00 p.m.

5 **THE INVOCATION GIVEN BY Chief Abbott.**

6 **ALL RECITED THE PLEDGE OF ALLEGIANCE.**

7 **ROLL CALL:**

8 **Present:** Directors Hoffman, Munson and Thuner.

9 **Absent:** Directors Harris and Luevano.

10 **Staff Present:** Fire Chief/CEO Abbott, Attorney James and Board Secretary Stephen-  
11 Porter. In the audience were: Deputy Chief Marovich, D/Cs Lucore and Mahr, B/Cs  
12 Schoenheit and Wilson, FM Koch and members of the public and Association.

13  
14 **PUBLIC ACTIVITIES AGENDA**

15 1. **PUBLIC COMMENT:** President Munson addressed the audience and inquired whether  
16 there were any public comments regarding items not on the Agenda. There being no  
17 comments, the Public Comment Section was closed.

18 2. **RECOGNITION OF RETIRING EMPLOYEES — DFC MAROVICH AND CHIEF ABBOTT:** Chief  
19 Abbott presented retiring Division Chief Brandon Lucore to the Board, noting his many  
20 accomplishments and contributions to the District over his thirty years of service, including  
21 being an active member of the Association, Firefighter of the Year several times and  
22 spearheading the Post-Retirement Trust establishment for the employees. Chief Lucore  
23 spoke about his plans for the future and past times in the District; he thanked the District  
24 for giving him the professional life he has and the opportunity to grow as firefighter and  
25 person. He was congratulated by the Board and presented with a retirement bell.

26 3. **SELECT AWARDS FOR BOARD RECOGNITION PROGRAM — CHIEF ABBOTT:** Chief Abbott  
27 presented the following individuals and crews to the Board for consideration: [1] **February**  
28 **19, 2017 – Email re: Commendation for Medic 1195:** FF/PM Mitch Igelsias, LTAF Jack  
29 Campbell. [2] **February 6, 2017 – Letter re Fire Crew Presentation for GANAS & Teen**

30 **GANAS:** Captain Eddie Jones, Engineer Nick Quinn, FF/PM Leo Espinoza. [3] **Undated**  
31 **Thank You Card – Station 4C:** Captain Rob DeCamp, Engineer Danny Sahagun, FF/PM  
32 Dennis Soriano and FF/PM Klayton Symmes. [4] **February 10, 2017 — Thank You Card:**  
33 **Engine 1111:** Captain Rich Berry, Engineer Jason Bracci, FF/PM Ryan Lewis; **Medic 1191:**  
34 FF/PM Montana Dye and LTAF Christopher Pena. [5] **Undated Thank You Note:**  
35 **Engine 1114:** Captain Jones, Engineer Benoit, FF/PM Spencer; **Engine 1511:** Captain  
36 MacMillan and Vol FF Sheggrud; and **Medic 1194:** FF/PM Glasgow and LTAF Cain. On a  
37 motion by Vice President Thuner, seconded by Director Hoffman, there was a motion to  
38 approve all the submitted individuals/crews for recognition, which passed unanimously.  
39 Individuals/crews will be invited for recognition to an upcoming meeting.

## ACTION AGENDA

### CONSENT ITEMS:

- 43 4. **REVIEW AND ACCEPT REGULAR BOARD MEETING FOR MARCH 28, 2017**
- 44 5. **REVIEW AND ACCEPT REGULAR BOARD MEETING FOR APRIL 18, 2017**
- 45 6. **REVIEW AND ACCEPT FINANCIAL REPORT FOR MARCH 2017**
- 46 7. **REVIEW AND ACCEPT POLICIES & PROCEDURES**
- 47 8. **REVIEW EMERGENCY SERVICE OVERTIME TRACKING REPORT FOR THE THIRD QUARTER**  
48 **2016/2017**
- 49 9. **REVIEW AND APPROVE CUSTOMER SATISFACTION SURVEY PROGRAM RESULTS — FIRST**  
50 **QUARTER 2017**
- 51 10. **ANNUAL REPORT ON COST RECOVERY**

52 President Munson inquired whether there were any questions on Consent Items 4-10.  
53 There being no discussion, although there was a comment regarding pleasure on the  
54 favorable satisfaction comments, President Munson asked for a motion to approve the  
55 Consent Agenda. On a motion by Director Hoffman, seconded by Vice President Thuner,  
56 the motion to approve the Consent Agenda Items as presented, passed unanimously.

59 **ACTION ITEMS:**

60 11. **REVIEW AND APPROVE RESOLUTION 2017-05 RECOGNIZING AND THANKING JADE AND**  
61 **JULIE WORKS FOR DONATION — CHIEF MAHR AND CHIEF ABBOTT:** Chief Mahr informed the  
62 Board that due to the donation by the Work Family, North County Fire Protection District  
63 and the Departments participating in the training, were afforded six days of training, which  
64 allowed 250 fire personnel and approximately 15 Departments to participate in training  
65 under live fire conditions, with approximately 46 individuals from North County Fire  
66 Protection District afforded the opportunity to obtaining their State Fire Control 3A  
67 Certification. Not only did the Work family provide the land and building for the training,  
68 they provided assistance to North County Fire Protection District with preparation for the  
69 training event. Director Hoffman suggested that the District acknowledge this donation  
70 with a Resolution. On a motion by Director Hoffman, seconded by Director Thuner, the  
71 motion to approve Resolution 2017-05 recognizing and thanking Jade and Julie Work  
72 passed unanimously.

73  
74 **DISCUSSION AGENDA**

75 12. **ANNUAL REPORT ON RESPONSE TIME REPORT FOR 2016 — D/C LUCORE AND CAPTAIN**  
76 **JONES:** Chief Lucore noted there was an overall increase in calls again this year of  
77 approximately six percent this year, with an increase in simultaneous calls, which also  
78 affects increased travel time. At least fifteen percent have occurred with at least one fire  
79 engine still committed to a previous call. Another factor noted to affect response times  
80 was increases in traffic in the District, particularly on main arteries used to maneuver  
81 through the District. This is even more apparent with increased in simultaneous calls in  
82 which the response relies heavily on those arteries to get from one neighborhood to  
83 another. Priority Dispatch criteria and permitting officer discretion to proceed by Code 2,  
84 which may affect the response time, has also allowed the District to more effectively  
85 respond to request for assistance and is felt to improve overall safety. Time of day was  
86 also discussed as a factor in the response, with response times appearing to be improved  
87 when the District is busiest. Discussion ensued regarding the accuracy of the data, with

88 Chief Lucore noting the manner of tracking has change since monitoring was instituted,  
89 improvements in the CAD system, Zone tier changes and methodology for capturing of the  
90 data. Although Staff continues to strive for improvement by examining response models  
91 and better data mining methods, the District is not wholly meeting its goals. The standards  
92 and goals set by the Board were discussed. Vice President Thuner inquired with all the  
93 obstacles that cannot be altered, perhaps it is time to re-evaluate the standard and goals,  
94 rather than having non-compliance with unachievable objectives. Discussion ensued  
95 regarding the processes being considered and implemented with regards to the response  
96 models, Stations and the Reserve Study. Chief Lucore noted the Operations Division will  
97 continue to monitor and work with North Comm and the new CAD system to improve data  
98 mining. This is informational only, no action required.

99  
100 **STANDING DISCUSSION ITEMS:**

101 ● **LEGAL COUNSEL REPORT:** Counsel James presented his letter "Miscellaneous  
102 New Laws In 2017." Brief discussion ensued regarding each law. This is informational  
103 only, no action required.

104 ● **WRITTEN COMMUNICATIONS:** Brief discussion ensued regarding the Little  
105 Hoover Commission item. Informational only, no action required.

106 ● **BOARD RECOGNITION PROGRAM:** See Item No. 3.

107 ● **NEWS ARTICLES:** Brief discussion ensued regarding articles. This is informational  
108 only, no action required.

109 ● **COMMENTS:**

110 ● **STAFF REPORTS/UPDATES:**

111 ● **STEPHEN ABBOTT, FIRE CHIEF/CEO:** Chief Abbott updated the Board on his  
112 presentation to the Fire District Association of California, noting the FDAC has taken  
113 repeal of the State Fire Fee as a top priority for 2017, approving his white paper for  
114 submission to the Howard Jarvis group. After the District's proposed Interested Based  
115 Decision meeting (IBD) on May 11<sup>th</sup>, he hopes the District will be streamlining the  
116 ambulance delivery system. He is working to have the details worked out and the plan in



117 place by February 2018 at the end of the SAFER Trial. Chief Abbott informed the Board  
118 that Palomar College is moving forward with construction of the North Central Emergency  
119 Center, which will be a training center for all emergency services. With this in place, the  
120 District will be able to use their training tower, rather than being required to build its own.  
121 Chief Abbott noted that CalFire is going to be doing weed abatement inspections in the  
122 State Responsibility Areas (SRA) in the District, with notifications and enforcement being  
123 done by CalFire through the Public Resource Code. DFM Koch is working with them to  
124 ensure a smooth working relationship. The District has three new Strike Team Leaders,  
125 expanding the District's resources. Next month, the Board will receive its first look at the  
126 Preliminary Budget. Finally, the RFP for the Reserve Study received three responses, with  
127 the ranges from approximately \$25-50,000. The Board will receive a recommendation on  
128 the consultant and the funding next month. Informational only, no further action required.

129 • **CHIEF OFFICERS AND OTHER STAFF: CHIEF MAHR:** Chief Mahr updated the Board on  
130 the second Zone test for Captains. He opined it was conducted smoothly and was a  
131 successful effort.

132 • **OTHER STAFF:** Other members of the Staff congratulated Chief Lucore on his  
133 retirement in May and offered comments on the value of his service to the District and  
134 them.

135 • **BOARD:** All members of the Board congratulated Chief Lucore on his retirement and  
136 thanked him for his long years of service to the service to the District.

137 • **BARGAINING GROUPS:** No comments.

138 • **PUBLIC COMMENT:** No comments.

## 140 **CLOSED SESSION**

141 At 5:50 p.m., President Munson inquired whether there was a motion to adjourn to Closed  
142 Session. On a motion by Director Hoffman, seconded by Vice President Thuner to go into  
143 Closed Session, President Munson read the items to be discussed in Closed Session and  
144 the Open Session was closed. A short break ensued after the reading of the Closed  
145 Session Items. At 5:55 p.m., and the Board entered Closed Session to hear:

146 CS-1. **ANNOUNCEMENT — PRESIDENT MUNSON:** *An announcement regarding the items to be*  
147 *discussed in Closed Session will be made prior to the commencement of Closed Session.*

148 CS-2. **CONFERENCE WITH REAL PROPERTY NEGOTIATOR — GOVERNMENT CODE § 54956.8 —**

149 **CHIEF ABBOTT:**

150 PROPERTY LOCATION: 330 S. Main Avenue, Fallbrook, CA 92028;

151 PARTIES: North County Fire Protection District (Purchaser) and Ian Forsythe (Seller);

152 UNDER NEGOTIATION: Terms of Purchase;

153 DISTRICT NEGOTIATORS: Chief Abbott, District Counsel James

154 CS-3. **CONFERENCE WITH LABOR NEGOTIATOR – GOVERNMENT CODE § 54957.6 - NON-**

155 **SAFETY GROUP NEGOTIATIONS – CHIEF ABBOTT:**

156 FFA NON-SAFETY GROUP NEGOTIATORS DISTRICT NEGOTIATORS: CHIEF ABBOTT, DISTRICT COUNSEL JAMES

157 CS-4. **REPORT FROM CLOSED SESSION — PRESIDENT MUNSON**

158 **REOPENING OPEN SESSION:**

159 On a motion by Vice President Thuner, which was seconded by Director Hoffman and  
160 which passed unanimously, the Board returned Open Session at 6:15 p.m., the following  
161 items were reported out to the public:

162 CS-2. **CONFERENCE WITH REAL PROPERTY NEGOTIATOR — GOVERNMENT CODE § 54956.8 —**

163 **CHIEF ABBOTT:** On a motion by Director Hoffman, seconded by Vice President Thuner, the  
164 Board approved [1] the concepts for entering into a contract for purchase of the property,  
165 [2] authorized the Board President and Fire Chief/CEO to execute all documents  
166 necessary for the transaction, [3] authorized transfer of \$40,000. from mitigation funds to  
167 begin the transaction and negotiation. The motion passed unanimously.

168 CS-3. **CONFERENCE WITH LABOR NEGOTIATOR – GOVERNMENT CODE § 54957.6 - NON-**

169 **SAFETY GROUP NEGOTIATIONS – CHIEF ABBOTT:** On a motion by Director Hoffman,  
170 seconded by Vice President Thuner, the Board approved [1] the Non-Safety Side Letter  
171 and [2] the Employment Agreement with Fire Marshal Patricia Koch as presented. The  
172 motion passed unanimously.

## ADJOURNMENT

A motion was made at 8:18 p.m. by Vice President Thuner and seconded by Director Hoffman, to adjourn the meeting and reconvene on May 23, 2017, at 17:00. The motion carried unanimously.

Respectfully submitted,



Loren Stephen-Porter

Board Secretary

Minutes approved at the Board of Director's Meeting on: May 23, 2017

**PAGE INTENTIONALLY BLANK**

1 **May 15, 2017**

2 **REGULAR MEETING OF THE BOARD OF DIRECTORS OF**  
3 **THE NORTH COUNTY FIRE PROTECTION DISTRICT**

4 Vice President Thuner called the meeting to order at 1:40 p.m.

5 **THE INVOCATION GIVEN BY Deputy Fire Chief Marovich.**

6 **ALL RECITED THE PLEDGE OF ALLEGIANCE.**

7 **ROLL CALL:**

8 **Present:** Directors Hoffman, Luevano, Munson and Thuner.

9 **Absent:** None.

10 **Staff Present:** Fire Chief/CEO Abbott, Attorney James and Board Secretary Stephen-  
11 Porter. In the audience were: Deputy Chief Marovich, B/C Wilson, FM Koch and members  
12 of the public and Association.

13  
14 **PUBLIC ACTIVITIES AGENDA**

15 1. **PUBLIC COMMENT:** Vice President Thuner addressed the audience and inquired  
16 whether there were any public comments regarding items not on the Agenda. There being  
17 no comments, the Public Comment Section was closed.

18  
19 **ACTION AGENDA**

20 **ACTION ITEMS:**

21 2. **PRESENTATION BY SCI CONSULTANTS REGARDING BROAD-BASED TAX/BOND FUNDING**

22 **STRATEGIES:** Chief Abbott Representatives of SCI Consulting Group, including Blair Aas  
23 and Maria Garcia-Adarve, made the presentation to the Board regarding services offered  
24 by their organization to assist with finding financial resource solutions. They have worked  
25 with FDAC, CalChiefs, CSDA and CSMFO and have been successful on 90-95% of the  
26 measures they have been involved in moving forward. They presented an overview of the  
27 types of measures they have supported.

28 Mr. Aas described the three hurdles to be overcome and reach a successful conclusion:  
29 financial, legal and political and what each component entailed. The funding portion

30 includes understanding the District's budget, what is to be accomplished, what will be done  
31 with the funding if received. The legal portion involves guiding the District through the  
32 process to achieve the funding support, including support from stakeholders, decision to  
33 go with a Special Tax or a Fire Suppression Assessment or General Obligation Bond. The  
34 differences and benefits/burdens of each type of funding was explained briefly.

35 Mr. Aas gave an overview of a four step process involved, noting the company assists the  
36 agency in meeting all the required preparation and legal requirements, including:  
37 Feasibility analysis, initial planning, information & data gathering; analysis of tax based and  
38 voters, property owners; tax base analysis; assessment engineering. Next the company  
39 does a public opinion survey, noting where there are differing opinions about the viability of  
40 a measure. This provides a good measure of community understanding of your situation.  
41 Part of their work includes a public outreach to provide information to allow the public to  
42 understand the financial situation, the details of the District's needs and how any measures  
43 would affect them. They would assist with an election: prepare election materials, liaison  
44 with county departments, prepare notices and ballot and conduct ballot proceeding.

45 At 2:30 p.m., President Munson arrived.

46 The Board inquired on the timing of a measure, which was noted to be somewhat on the  
47 financial needs of the District. It could be fast tracked or take up to two years. Steps one  
48 and two would likely take four-six months, the next section would like be six to eight  
49 months. Timing is important because there are statutory deadlines for publishing and  
50 certain times of the year are better to reach the public than others.

51 They noted if the results of the survey showed support is soft, they may suggest increasing  
52 public outreach for six to eight months to inform the public and increase support. They  
53 also noted in the instances where the measures have not been successful, it has been  
54 because the agency did not do the public opinion survey.

55 Ms. Garcia-Adarve briefly explained the reporting process and project management. Mr.  
56 Aas noted that the best manner to communicate the District's information to the public is  
57 one-on-one, rather than flashy papers or newsletters. This includes afterhours support by  
58 individual employees.

59 When asked about costing on a project like this, Mr. Aas stated it would be difficult to state  
60 off hand and the company would rather give a detailed proposal to the District; but he  
61 noted that it could range from \$100-150,000. The Board requested he prepared a detailed  
62 proposal, provide references and examples of measures in which they had been involved  
63 and the measures had passed.

64 3. **PRESENTATION BY CSUSM STUDENTS REGARDING COMMUNITY OUTREACH STRATEGIES:**

65 Students Cyrus Faramarzi, Kevin Fischer, Kevin Little, Samantha Shea and Derek Tuc  
66 from CSUSM made a presentation to the Board on the Community Outreach and Social  
67 Media Plan. They discussed the considerations affecting the District, such as potential  
68 loss of an ambulance, social media branding and Hispanic outreach. The presentation  
69 included a situational analysis, research and findings and recommendations. Research  
70 showed that the two highest ethnicity demographics in Fallbrook were white (64%) and  
71 Hispanic (49%); also the largest age demographics were the 24-34 (15%), 5-9 (10%) and  
72 45-54 and 55-64 (11%). The most popular website in Fallbrook visited in the last thirty  
73 days was Facebook. The recommendations were to increase community outreach through  
74 public service announcements, transparency, hospital wait time emphasis and community  
75 fundraising. Emphasis was placed on a tri-fold approach of community, business and  
76 District collaboration and a volunteer program. The recommended methods to improve  
77 media presence were through Instagram, Facebook, Twitter and Snapchat. They  
78 suggested re-designing the website to include differing type fonts, colors and contrasts,  
79 including high-quality images and videos. Finally, cost for each recommendation were  
80 discussed. At the conclusion of the discussion, the Board discussed various aspects of the  
81 presentation. There was a recommendation to implement the upgrade of the website first  
82 and begin to get the message out to the public about the good works being done at the  
83 District.

84  
85 **DISCUSSION AGENDA**

86 4. There are no separate Discussion Items for the May 15, 2017 Board meeting.  
87

88 **STANDING DISCUSSION ITEMS:**

89 ● **COMMENTS:**

90 ● **STAFF REPORTS/UPDATES:**

91 ● **STEPHEN ABBOTT, FIRE CHIEF/CEO:** Chief Abbott reviewed the follow-up items to be  
92 accomplished from the meeting.

93 ● **CHIEF OFFICERS AND OTHER STAFF:** No comments.

94 ● **BOARD:** No comments.

95 ● **BARGAINING GROUPS:** No comments.

96 ● **PUBLIC COMMENT:** No comments.

97  
98 **ADJOURNMENT**

99 By consensus, at 4:40 p.m. on a recommendation by Vice President Thuner to adjourn the  
100 meeting, it was closed to be reconvened on May 23, 2017, at 17:00.

101 Respectfully submitted,

102  
103 

104 Loren Stephen-Porter

105 Board Secretary

106  
107 Minutes approved at the Board of Director's Meeting on: May 23, 2017





**NORTH COUNTY FIRE  
PROTECTION DISTRICT  
ADMINISTRATION - BUDGET & FINANCE**

**TO:** BOARD OF DIRECTORS  
**FROM:** DIVISION CHIEF STEVEN MAROVICH, CHERIE JUUL, AND CHIEF ABBOTT  
**DATE:** MAY 23, 2017  
**SUBJECT:** REVENUE & EXPENDITURES AS OF APRIL 30, 2017 (83%)

**FALLBROOK DIVISION**

Revenue Sources	Budgeted	Collected	Over/Under	% of Budget
Property Taxes	13,220,686.00	11,295,251.43	(1,925,434.57)	85%
Ambulance and Collections	1,546,988.00	1,435,618.36	(111,369.64)	93%
GEMT-State Supplement	70,000.00	-	(70,000.00)	0%
Prevention Fees	100,000.00	102,759.21	2,759.21	103%
Tower Lease Agreements	85,000.00	72,763.78	(12,236.22)	86%
Other Revenue Sources	110,000.00	41,893.85	(68,106.15)	38%
Interest	20,000.00	19,904.86	(95.14)	100%
Rainbow Div Admin Fees	25,000.00	18,749.97	(6,250.03)	75%
Cost Recovery	60,000.00	60,421.46	421.46	101%
Strike Team Reimbursements	-	293,832.25	293,832.25	-
Other Reimbursements	255,404.00	185,404.00	(70,000.00)	73%
Mitigation Fees & Interest	175,000.00	162,933.70	(12,066.30)	93%
Donations & Grants	724,830.00	641,574.06	(83,255.94)	89%
Annexation fees	-	75,000.00	75,000.00	-
Transfers & Loans	740,259.00	45,661.41	(694,597.59)	6%
<b>Total Revenue:</b>	<b>17,133,167.00</b>	<b>14,451,768.34</b>	<b>(2,681,398.66)</b>	<b>84%</b>
	<b>Budgeted</b>	<b>Spent</b>	<b>Over/Under</b>	<b>% of Budget</b>
<b>TTL Expenditures YTD thru 4/30/17</b>	<b>17,237,569.00</b>	<b>13,499,244.52</b>	<b>(3,738,324.48)</b>	<b>78%</b>
<b>Revenue over Expenditures</b>		<b>952,523.82</b>		

**RAINBOW DIVISION**

Revenue Sources	Budgeted	Collected	Over/Under	% of Budget
Property Taxes	242,000.00	211,659.60	(30,340.40)	87%
Other Revenue	-	8.00	8.00	-
Mitigation Fees & Interest		144.41	144.41	-
Grants		8,500.00	8,500.00	
Transfers & Loans		10,000.00	10,000.00	
<b>Total Revenue:</b>	<b>242,000.00</b>	<b>230,312.01</b>	<b>(11,687.99)</b>	<b>95%</b>
	<b>Budgeted</b>	<b>Spent</b>	<b>Over/Under</b>	<b>% of Budget</b>
<b>Expenditures YTD thru 4/30/17</b>	<b>253,000.00</b>	<b>119,881.18</b>	<b>(133,118.82)</b>	<b>47%</b>
<b>Revenue over Expenditures</b>		<b>110,430.83</b>		

**NORTH COUNTY FIRE PROTECTION DISTRICT  
Tax Apportionments FY 16-17**

DATE	APP #	GROSS	REFUNDS & ADJUSTMENTS	FY 16/17 NET	FY 16/17 RUNNING	FY 15/16 NET	FY 15/16 RUNNING	
8/31/2016	1	202,731.47	1,058.62	201,672.85	201,672.85	203,770.18	203,770.18	
9/30/2016	2	59,503.81	1,924.91	57,578.90	259,251.75	57,493.46	261,263.64	
10/31/2016	3	165,777.76	19,157.67	146,620.09	405,871.84	128,727.78	389,991.42	
11/30/2016	4	372,733.46	10,644.24	362,089.22	767,961.06	322,805.04	712,796.46	
12/31/2016	5	4,477,872.68	17,083.23	4,460,789.45	5,228,750.51	4,355,808.18	5,068,604.64	
1/31/2017	6	2,222,576.48	19,667.02	2,202,909.46	7,431,659.97	1,971,465.01	7,040,069.65	
2/28/2017	7	472,861.30	5391.04	467,470.26	7,899,130.23	211,378.07	7,251,447.72	
3/31/2017		-	-	-	-	424,399.91	7,675,847.63	
4/30/2017	8	3,541,142.64	145,021.44	3,396,121.20	11,295,251.43	3,082,141.31	10,757,988.94	
5/31/2017	9					1,487,659.35	12,245,648.29	
6/30/2017	10					140,146.83	12,385,795.12	
6/30/2017	11					213,364.06	12,599,159.18	
7/31/2017	12					41,520.37	12,640,679.55	
<b>TOTAL YTD</b>		<b>11,515,199.60</b>	<b>219,948.17</b>	<b>11,295,251.43</b>	<b>11,295,251.43</b>	<b>12,640,679.55</b>	<b>10,757,988.94</b>	
							<b>Net Rev Increase</b>	
							<b>4.99%</b>	

**RAINBOW FIRE PROTECTION DISTRICT  
Tax Apportionments FY 16-17**

DATE	APP #	GROSS	REFUNDS & ADJUSTMENTS	FY 16/17 NET	FY 16/17 RUNNING	FY 15/16 NET	FY 15/16 RUNNING
8/31/2016	1	3,788.15	19.76	3,768.39	3,768.39	3,844.60	3,844.60
9/30/2016	2	1,111.85	35.97	1,075.88	4,844.27	1,084.73	4,929.33
10/31/2016	3	3,097.62	358.13	2,739.49	7,583.76	2,424.90	7,354.23
11/30/2016	4	6,964.66	238.01	6,726.65	14,310.41	6,227.37	13,581.60
12/31/2016	5	83,596.39	319.19	83,277.20	97,587.61	81,876.22	95,457.82
1/31/2017	6	42,163.01	366.72	41,796.29	139,383.90	37,520.79	132,978.61
2/28/2017	7	8,772.57	100.52	8,672.05	148,055.95	3,949.04	136,927.65
3/31/2017		-	-	-	148,055.95	7,931.81	144,859.46
4/30/2017	8	66,326.48	2,722.83	63,603.65	211,659.60	58,177.26	203,036.72
5/31/2017	9					28,939.90	231,976.62
6/30/2017	10					2,619.00	234,595.62
6/30/2017	11					3,989.79	238,585.41
7/31/2017	12					41,520.37	280,105.78
<b>TOTAL YTD</b>		<b>215,820.73</b>	<b>4,161.13</b>	<b>211,659.60</b>	<b>211,659.60</b>	<b>280,105.78</b>	<b>203,036.72</b>
<b>Net Rev Increase</b>							<b>4.25%</b>

NORTH COUNTY FIRE PROTECTION DISTRICT

AMBULANCE REVENUE FY 2016-2017

MONTH	CONTRACTUAL		TOTAL		BAD DEBT	REFUNDS	ADJAR	DEPOSITS	BILLING	FY16-17		FY15-16	
	BILLED	WRITE DOWNS	AR	AR						WRITE-OFFS	NET REVENUE	NET REVENUE	
7/31/2016	393,566.97	199,111.29	194,455.68	128,992.01	26,787.71	6,088.79	161,579.18	137,746.84	8,127.06	129,619.78	109,800.43		
8/31/2016	464,469.80	257,809.78	206,660.02	169,321.53	27,232.42	-	179,427.60	167,684.98	9,893.41	157,791.57	125,429.99		
9/30/2016	411,271.03	236,405.55	174,865.48	182,307.97	(366.63)	-	175,232.11	139,106.20	8,207.27	130,898.93	102,854.81		
10/31/2016	385,429.12	198,082.36	187,346.76	156,135.29	39,513.08	2,448.74	145,384.94	156,912.48	9,257.84	147,654.64	129,227.33		
11/30/2016	379,560.17	229,289.93	150,270.24	125,853.82	40,254.02	-	110,016.22	160,488.70	9,468.83	151,019.87	127,565.91		
12/31/2016	463,914.26	250,901.14	213,013.12	165,693.91	9,130.08	8,759.10	195,123.94	127,837.04	7,017.29	120,819.75	104,524.01		
1/31/2017	454,970.15	215,870.40	239,099.75	152,330.63	10,310.69	-	228,789.06	162,346.61	9,569.60	152,777.01	96,135.99		
2/29/2017	443,671.20	217,939.46	225,731.74	202,412.12	13,770.51	-	211,961.23	165,445.68	9,759.41	155,686.27	120,613.84		
3/31/2017	455,709.00	278,812.95	176,896.05	206,220.98	15,000.22	5,806.90	156,088.93	152,748.24	8,575.96	144,172.28	137,414.24		
4/30/2017	379,422.77	215,306.21	164,116.56	188,380.06	20,339.38	798.35	142,978.83	154,125.83	8,947.57	145,178.26	110,539.10		
5/31/2017				186,694.99							149,917.87		
6/30/2017				184,707.16							137,898.31		
<b>TOTAL:</b>	<b>4,231,984.47</b>	<b>2,299,529.07</b>	<b>1,932,455.40</b>	<b>1,677,648.32</b>	<b>201,971.48</b>	<b>23,901.88</b>	<b>1,706,582.04</b>	<b>1,524,442.60</b>	<b>88,824.24</b>	<b>1,435,618.36</b>	<b>1,164,105.65</b>	<b>New Revenue Change</b>	<b>23.32%</b>

<b>NORTH COUNTY FIRE PROTECTION DISTRICT</b> <b>MONTHLY INVESTMENT REPORT</b>
--

April 30, 2017

	BALANCE	INTEREST RATE	
<b>FALLBROOK</b>			
County of San Diego/General Fund	2,098,605.03	0.01%	Operating
County of San Diego/Capital Reserve	376,267.39	0.01%	Capital Reserves
County of San Diego/Fire Mitigation Fund	563,339.75	0.01%	Mitigation Fees
Local Agency Investment Fund	18,981.14	0.78%	LAIF
Workers' Comp JPA	452,848.61	0.26%	PASIS Funds
Bank of America/PASIS	45,756.32	0.01%	
Petty Cash	500.00	0.00%	
First National/Benefit Fund	152,581.80	0.70%	
First National/Payroll	455,170.58	0.70%	
First National/Accounts Payable	70,594.97	0.69%	
First National/Accounts Receivable	203,877.46	0.69%	
Wells Fargo/Accounts Receivable	1,175,305.53	0.00%	
<b>TOTAL</b>	<b>5,613,828.58</b>		
<b>RAINBOW</b>			
County of San Diego/General Fund	417,576.67	0.01%	Operating
County of San Diego/Fire Mitigation Fund	16,211.16	0.01%	Mitigation
Petty Cash	500.00	0.00%	
<b>TOTAL</b>	<b>434,287.83</b>		

**NORTH COUNTY FIRE PROTECTION DISTRICT  
COST RECOVERY FY 2016/2017**

<u>Month</u>	<u>Billed</u>	<u>Collected</u>	<u>YTD % Collected</u>	<u>Billing Fees</u>	<u>Net Revenue</u>	<u>FY 15/16 Net Revenue</u>
7/31/2016	6,925.00	4,676.00	67.52%	935.20	3,740.80	4,877.13
8/30/2016	9,497.50	9,149.43	96.34%	1,829.89	7,319.54	7,592.08
9/30/2016	6,215.00	4,225.00	67.98%	845.00	3,380.00	3,060.00
10/31/2016	7,750.00	7,565.00	97.61%	1,513.00	6,052.00	6,328.47
11/30/2016	8,115.00	7,530.10	92.79%	1,506.02	6,024.08	1,616.00
12/31/2016	5,665.00	5,151.00	90.93%	1,030.20	4,120.80	8,474.40
1/31/2017	2,610.00	2,479.50	95.00%	495.90	1,983.60	5,840.00
2/28/2017	14,985.00	14,555.00	97.13%	2,911.00	11,644.00	5,802.69
3/31/2017	12,250.00	11,744.00	95.87%	2,348.80	9,395.20	6,444.74
4/30/2017	8,930.00	8,451.79	94.64%	1,690.36	6,761.43	7,562.00
5/31/2017						5,310.45
6/30/2017						6,474.10
<b>TOTAL:</b>	<b>82,942.50</b>	<b>75,526.82</b>	<b>91.06%</b>	<b>15,105.36</b>	<b>60,421.46</b>	<b>57,597.51</b>
					<b>Net Rev Increase</b>	<b>4.90%</b>

therecoveryhub.com

Account	District Administration			2016-2017		Amount Remaining	% Used
	April Actual	2016-2017 Actual	2016-2017 Annual Budget				
00-101-0-5010-14-000	500.00	3,900.00	5,500.00	1,600.00	70.9%		
00-101-0-5043-00-000	-	-	250.00	250.00	0.0%		
00-101-0-5150-00-000	-	7,556.25	7,419.00	(137.25)	101.8%		
00-101-0-5170-72-000	151.70	458.69	2,000.00	1,541.31	22.9%		
00-101-0-5180-83-000	4,625.00	20,973.25	15,000.00	(5,973.25)	139.8%		
00-101-0-5180-84-000	1,795.00	3,456.00	4,000.00	544.00	86.4%		
00-101-0-5190-00-000	1,086.00	2,488.83	3,500.00	1,011.17	71.1%		
00-101-0-5230-30-000	-	1,812.58	5,000.00	3,187.42	36.3%		
00-101-0-5230-31-000	420.00	2,194.07	9,000.00	6,805.93	24.4%		
00-101-0-5230-32-000	-	-	150.00	150.00	0.0%		
00-101-0-5230-32-000	450.00	4,003.96	2,365.00	(1,638.96)	169.3%		
00-101-0-5230-38-000	5,619.65	70,353.33	100,000.00	29,646.67	70.4%		
00-101-0-5340-00-000	-	7,966.65	7,607.00	(359.65)	104.7%		
00-101-0-5340-01-000	14,647.35	125,163.61	161,791.40	36,627.39	77.4%		
<b>Total District Administration</b>							
<b>Administration</b>							
00-102-0-5010-01-003	13,284.62	144,822.09	172,700.00	27,877.91	83.9%		
00-102-0-5010-01-004	11,816.62	110,008.06	151,887.00	41,878.94	72.4%		
00-102-0-5010-01-005	6,714.00	70,481.82	87,135.00	16,653.18	80.9%		
00-102-0-5010-01-006	-	6,579.98	9,322.00	2,742.02	70.6%		
00-102-0-2010-01-007	10,837.28	111,728.91	140,843.00	29,114.09	79.3%		
00-102-0-5010-01-025	3,869.79	27,791.44	37,207.00	9,415.56	74.7%		
00-102-0-5010-06-000	2,517.25	8,745.34	13,167.00	4,421.66	66.4%		
00-102-0-5020-00-000	12,659.51	136,895.26	465,244.00	328,348.74	29.4%		
00-102-0-5020-00-001	-	64,447.95	92,644.00	28,196.05	69.6%		
00-102-0-5020-00-001	-	2,049.12	3,610.00	1,560.88	56.8%		
00-102-0-5020-00-102	-	199,255.00	206,561.00	7,306.00	96.5%		
00-102-0-5020-00-103	-	15.00	15.00	-	100.0%		
00-102-0-5030-40-000	15,353.35	152,658.67	149,837.00	(2,821.67)	101.9%		
00-102-0-5030-45-000	672.65	6,812.22	8,765.00	1,952.78	77.7%		
00-102-0-5050-00-000	95.00	3,432.12	4,200.00	767.88	81.7%		
00-102-0-5070-00-000	18,335.37	89,307.18	88,500.00	(807.18)	100.9%		
00-102-0-5100-42-000	16,248.39	417,492.40	500,000.00	82,507.60	83.5%		
00-102-0-5100-43-000	-	4,466.94	5,000.00	533.06	89.3%		
00-102-0-5130-66-000	3,374.49	49,682.45	60,000.00	10,317.55	82.8%		
00-102-0-5140-01-000	-	3,000.00	3,000.00	-	100.0%		

For the Tenth Month Ending April 30, 2017

Account	2016-2017		2016-2017		Amount Remaining	% Used
	April Actual	Actual	Annual Budget	Annual Budget		
00-102-0-5145-00-000	470.00	14,241.19	14,213.00	14,213.00	(28.19)	100.2%
00-102-0-5150-00-000	-	2,650.08	4,200.00	4,200.00	1,549.92	63.1%
00-102-0-5170-70-000	139,401.79	166,010.82	185,798.00	185,798.00	19,787.18	89.4%
00-102-0-5170-71-000	-	198.20	1,000.00	1,000.00	801.80	19.8%
00-102-0-5170-72-000	203.58	9,580.78	9,000.00	9,000.00	(580.78)	106.5%
00-102-0-5170-73-000	150.00	2,710.78	4,500.00	4,500.00	1,789.22	60.2%
00-102-0-5170-74-000	26.93	1,843.37	4,500.00	4,500.00	2,656.63	41.0%
00-102-0-5180-81-000	1,050.00	7,050.00	12,500.00	12,500.00	5,450.00	56.4%
00-102-0-5180-82-000	6,988.00	86,422.92	68,300.00	68,300.00	(18,122.92)	126.5%
00-102-0-5180-83-000	8,031.00	96,244.71	124,000.00	124,000.00	27,755.29	77.6%
00-102-0-5180-84-000	-	4,260.30	7,800.00	7,800.00	3,539.70	54.6%
00-102-0-5180-85-000	15.00	28,996.20	28,500.00	28,500.00	(496.20)	101.7%
00-102-0-5200-00-000	8,690.27	87,180.19	105,000.00	105,000.00	17,819.81	83.0%
00-102-0-5221-01-000	1,233.76	1,547.80	6,500.00	6,500.00	4,952.20	23.8%
00-102-0-5230-19-000	-	7,257.00	7,257.00	7,257.00	-	100.0%
00-102-0-5230-30-000	2,816.25	2,816.25	3,640.00	3,640.00	823.75	77.4%
00-102-0-5230-31-000	-	-	7,000.00	7,000.00	7,000.00	0.0%
00-102-0-5230-37-000	1,230.00	15,505.52	33,580.00	33,580.00	18,074.48	46.2%
00-102-0-5230-38-000	2,768.58	15,869.18	11,500.00	11,500.00	(4,369.18)	138.0%
00-102-0-5230-39-000	600.00	5,400.00	7,000.00	7,000.00	1,600.00	77.1%
00-102-0-5230-40-000	-	-	10,000.00	10,000.00	10,000.00	0.0%
00-102-0-5230-49-000	577.56	3,866.05	4,965.00	4,965.00	1,098.95	77.9%
00-102-0-5260-23-000	965.89	19,603.16	16,000.00	16,000.00	(3,603.16)	122.5%
00-102-0-5260-24-000	324.79	7,467.81	8,500.00	8,500.00	1,032.19	87.9%
00-102-0-5260-25-000	706.50	7,059.80	9,500.00	9,500.00	2,440.20	74.3%
00-102-0-5260-26-000	1,261.93	20,811.50	30,000.00	30,000.00	9,188.50	69.4%
<b>Total Administration</b>	<b>293,320.18</b>	<b>2,224,265.56</b>	<b>2,924,390.00</b>	<b>2,924,390.00</b>	<b>700,124.44</b>	<b>76.1%</b>
<b>Fire Prevention</b>						
00-103-0-5010-01-010	7,363.83	70,362.18	84,172.00	84,172.00	43,252.67	83.6%
00-103-0-5010-01-022	5,931.22	102,110.18	153,223.00	153,223.00	76,563.83	66.6%
00-103-0-5010-06-000	773.76	3,662.54	3,034.00	3,034.00	3,107.67	120.7%
00-103-0-5010-07-000	-	161.28	3,034.00	3,034.00	3,000.00	5.3%
00-103-0-5010-24-000	401.63	5,847.31	14,500.00	14,500.00	8,652.69	40.3%
00-103-0-5020-00-000	1,552.84	24,498.31	29,770.00	29,770.00	5,271.69	82.3%
00-103-0-5030-08-000	-	389.86	1,000.00	1,000.00	610.14	39.0%
00-103-0-5030-40-000	4,160.67	47,217.24	55,047.00	55,047.00	7,829.76	85.8%
00-103-0-5030-45-000	195.93	3,748.99	3,900.00	3,900.00	(358.99)	110.6%
00-103-0-5050-00-000	269.77	2,022.13	2,100.00	2,100.00	77.87	96.3%
00-103-0-5120-56-000	-	20,710.06	14,500.00	14,500.00	(6,210.06)	142.8%
00-103-0-5150-00-000	100.00	3,988.65	3,200.00	3,200.00	(788.65)	124.6%
00-103-0-5230-30-000	-	-	1,900.00	1,900.00	1,000.00	0.0%
00-103-0-5230-31-000	-	-	1,900.00	1,900.00	1,900.00	0.0%
00-103-0-5230-32-000	3,685.95	8,933.89	15,000.00	15,000.00	6,066.11	59.6%
00-103-0-5230-34-000	-	-	5,000.00	5,000.00	5,000.00	0.0%
00-103-0-5230-35-000	-	129.57	3,000.00	3,000.00	2,870.43	4.3%
00-103-0-5230-36-000	-	20.00	1,500.00	1,500.00	1,480.00	1.3%
00-103-0-5230-38-000	805.10	3,734.58	6,500.00	6,500.00	2,765.42	57.5%
00-103-0-5230-38-001	-	1,710.00	2,100.00	2,100.00	390.00	81.4%
<b>Total Fire Prevention</b>	<b>25,240.70</b>	<b>299,246.77</b>	<b>402,970.00</b>	<b>402,970.00</b>	<b>103,723.23</b>	<b>74.3%</b>



Emergency Services									
00-104-0-5010-01-009	Division Chief, Operations	11,541.82	132,697.51	149,594.00	16,896.49	88.7%			
00-104-0-5010-01-010	Battalion Chiefs	29,889.24	302,222.12	369,609.00	67,386.88	81.8%			
00-104-0-5010-01-011	Captains/Captain Medics	116,830.99	1,209,911.35	1,503,756.00	293,844.65	80.5%			
00-104-0-5010-01-012	Engineers/Engineer Medics	103,766.36	1,106,593.87	1,348,140.00	241,546.13	82.1%			
00-104-0-5010-01-013	Firefighters/FF Medics	128,296.48	1,389,271.77	1,688,119.00	298,847.23	82.3%			
00-104-0-5010-01-014	SAFER 1	10,757.88	122,745.38	215,023.00	92,277.62	57.1%			
00-104-0-5010-01-015	SAFER 2	9,441.52	46,332.88	74,453.00	28,120.12	62.2%			
00-104-0-5010-02-000	FLSA 56 Hour Adjustmt.	10,533.12	225,491.92	255,171.00	29,679.08	88.4%			
00-104-0-5010-02-001	SAFER 1 FLSA	-	1,981.59	5,612.00	3,630.41	35.3%			
00-104-0-5010-03-000	Overtime Promotional Testing	240.62	1,394.38	4,387.00	2,992.62	31.8%			
00-104-0-5010-04-000	Association Leave	-	-	-	-	0.0%			
00-104-0-5010-05-000	Overtime/Ambulance Callback	194.64	1,704.36	3,287.00	1,582.64	51.9%			
00-104-0-5010-06-000	Lead Medic	583.20	4,566.00	7,008.00	2,442.00	0.0%			
00-104-0-5010-07-000	Overtime/Other	9.90	29,761.31	15,171.00	(14,590.31)	196.2%			
00-104-0-5010-08-000	Rainbow Coverage	-	-	-	-	0.0%			
00-104-0-5010-09-000	Overtime/Replacement	41,897.15	321,944.17	591,669.00	269,724.83	54.4%			
00-104-0-5010-09-001	Admin	574.51	6,499.02	20,228.00	13,728.98	32.1%			
00-104-0-5010-10-000	Overtime/Strike Team	-	316,632.02	-	(316,632.02)	-			
00-104-0-5010-11-000	WC- Industrial Injury	11,795.04	79,885.97	76,050.00	(3,835.97)	105.0%			
00-104-0-5010-15-000	Overtime/Fire Callback	618.80	4,727.09	1,011.00	(3,716.09)	467.6%			
00-104-0-5010-16-000	Holiday Time Adjustment	17,580.18	178,237.52	222,551.00	44,313.48	80.1%			
00-104-0-5010-16-001	SAFER 1 Holiday Time Adjustment	-	3,332.49	9,747.00	6,414.51	34.2%			
00-104-0-5010-17-000	Vacancy	9,455.04	107,852.99	-	(107,852.99)	-			
00-104-0-5020-00-000	Retirement	77,861.51	921,440.28	996,896.00	75,455.72	92.4%			
00-104-0-5020-00-001	PIPRA	-	32,193.70	81,228.00	49,034.30	39.6%			
00-104-0-5020-00-002	SAFER 1 Retirement	61.44	15,537.92	34,676.00	19,138.08	41.8%			
00-104-0-5020-00-102	SAFER 2 Retirement	847.20	3,762.91	14,559.00	10,796.09	25.8%			
00-104-0-5020-00-103	Classse UAL, Safety	-	1,109,146.00	1,149,987.00	40,841.00	96.4%			
00-104-0-5030-40-000	PIPRA UAL, Safety	-	46.00	47.00	1.00	97.9%			
00-104-0-5030-41-000	Flexible Plan Insurance	94,681.17	885,677.10	977,168.00	91,490.90	90.6%			
00-104-0-5030-42-000	SAFER 1 Flexible Plan Insurance	979.64	17,027.33	35,187.00	18,159.67	48.4%			
00-104-0-5030-42-000	SAFER 2 Flexible Plan Insurance	1,649.46	6,839.43	14,657.00	7,817.57	46.7%			

Account	2016-2017		2016-2017		Amount Remaining	% Used
	April Actual	Actual	Annual Budget	Annual Budget		
00-104-0-5030-45-000	7,007.01	78,135.79	77,318.00	(817.79)		101.1%
00-104-0-5030-46-000	172.09	1,951.92	3,288.00	1,336.08		59.4%
00-104-0-5030-47-000	135.56	278.02	732.00			
00-104-0-5050-00-000	732.76	42,105.41	38,500.00	(3,605.41)		109.4%
00-104-0-5050-01-000	-	5.58	2,100.00	2,094.42		0.3%
00-104-0-5050-02-000	5.58	19.53	700.00	680.47		2.8%
00-104-0-5080-00-000	37.53	17,019.33	19,000.00	1,980.67		41.4%
00-104-0-5090-21-000	-	66,513.68	73,000.00	6,486.32		89.6%
00-104-0-5100-44-000	5,083.35	36,627.36	54,000.00	17,372.64		91.1%
00-104-0-5120-12-000	-	7,745.28	13,500.00	5,754.72		67.8%
00-104-0-5125-00-000	-	6,343.00	4,500.00	(1,843.00)		141.0%
00-104-0-5150-00-000	8,002.12	31,664.93	55,000.00	23,335.07		57.6%
00-104-0-5221-00-000	-	7,897.56	-	(7,897.56)		0.0%
00-104-0-5221-01-000	262.60	492.60	2,000.00	1,507.40		24.6%
00-104-0-5233-00-000	-	2,345.84	4,000.00	1,654.16		58.6%
00-104-0-5230-38-000	-	-	-	-		-
<b>Total Emergency Services</b>	<b>701,525.51</b>	<b>8,885,222.97</b>	<b>10,214,129.00</b>	<b>1,328,906.03</b>		<b>87.0%</b>
<b>Emergency Med Services</b>						
00-105-0-5010-01-009	11,384.79	115,779.05	144,251.00	28,471.95		80.3%
00-105-0-5010-06-000	193.44	1,623.85	8,034.00	6,410.15		20.2%
00-105-0-5010-07-000	-	390.00	-	-390.00		0.0%
00-105-0-5020-00-000	10.42	46.89	28,026.00	27,979.11		0.2%
00-105-0-5030-40-000	154.58	1,402.87	20,104.00	18,701.13		7.0%
00-105-0-5030-45-000	163.74	716.92	2,074.00	1,357.08		34.6%
00-105-0-5050-00-000	98.00	98.00	700.00	602.00		14.0%
00-105-0-5140-00-000	10,251.65	94,371.99	114,000.00	19,628.01		82.8%
00-105-0-5150-00-000	-	314.25	-	-314.25		0.0%
00-105-0-5180-82-000	-	-	-	0.00		0.0%
00-105-0-5221-00-000	-	-	-	0.00		0.0%
00-105-0-5230-32-000	-	1,425.60	1,500.00	74.40		95.0%
00-105-0-5230-33-000	-	489.37	2,000.00	1,510.63		0.0%
00-105-0-5230-34-000	417.00	3,383.00	10,000.00	6,617.00		33.8%
00-105-0-5230-35-000	-	34,548.57	35,848.00	1,299.43		96.4%
00-105-0-5230-36-000	-	-	2,800.00	2,800.00		0.0%
00-105-0-5230-37-000	586.94	7,473.60	-	-7,473.60		0.0%
00-105-0-5230-38-000	-	766.14	5,000.00	4,233.86		15.3%
<b>Total Emergency Med Svcs</b>	<b>23,260.56</b>	<b>262,830.10</b>	<b>374,337.00</b>	<b>111,506.90</b>		<b>70.2%</b>
<b>Reserves</b>						
00-106-0-5010-01-000	23,308.21	183,004.99	223,380.00	40,375.01		81.9%
00-106-0-5010-01-014	-	68,453.63	111,690.00	43,236.37		61.3%
00-106-0-5010-02-000	1,229.63	7,276.13	14,000.00	6,723.87		52.0%
00-106-0-5010-02-001	-	9,644.25	7,000.00	-2,644.25		137.8%
00-106-0-5010-06-000	-	-	25,000.00	25,000.00		0.0%
00-106-0-5010-09-000	-	1,236.00	-	-1,236.00		0.0%
00-106-0-5010-13-000	-	1,008.00	5,000.00	3,992.00		20.2%

For the Tenth Month Ending April 30, 2017

Account	2016-2017		2016-2017		Amount Remaining	% Used
	April Actual	2016-2017 Actual	Annual Budget	2016-2017 Actual		
00-106-0-5010-14-000	713.30	6,469.90	5,000.00	-	(1,469.90)	129.4%
00-106-0-5010-15-000						0.0%
00-106-0-5020-00-000	723.93	7,163.68	31,027.00		23,863.32	23.1%
00-106-0-5020-00-001		3,771.96				
00-106-0-5020-00-002		4,149.97	14,904.00		10,754.03	27.8%
00-106-0-5030-08-000	181.41	2,822.92	4,220.00		1,397.08	66.9%
00-106-0-5030-08-001		2,707.45	2,110.00		(597.45)	128.3%
00-106-0-5030-40-000	3,233.60	11,317.60	15,000.00		3,682.40	75.5%
00-106-0-5030-45-000	360.71	3,008.48	3,176.00		167.52	94.7%
00-106-0-5030-46-000		1,120.83	1,588.00		467.17	70.6%
00-106-0-5050-00-000		5,009.01	11,100.00		6,090.99	45.1%
00-106-0-5120-12-000		4,196.43	2,000.00		(2,196.43)	209.8%
00-106-0-5180-82-000		2,243.99	5,600.00		3,356.01	40.1%
00-106-0-5230-38-000		1,160.00	500.00		(660.00)	232.0%
<b>Total Reserves</b>	<b>29,750.79</b>	<b>325,765.22</b>	<b>482,295.00</b>		<b>160,301.74</b>	<b>67.5%</b>
<b>Communications</b>						
00-107-0-5010-06-000	478.35	2,343.54	2,011.00		(332.54)	116.5%
00-107-0-5060-26-000		117.50	300.00		182.50	39.2%
00-107-0-5060-27-000	8,593.81	54,166.33	71,270.00		17,103.67	76.0%
00-107-0-5060-29-000		370.95	12,000.00		11,629.05	3.1%
00-107-0-5060-30-000			15,500.00		15,500.00	0.0%
00-107-0-5120-52-000	2,276.28	19,573.98	25,600.00		6,026.02	76.5%
00-107-0-5120-54-000	191.00	923.79	1,500.00		576.21	61.6%
00-107-0-5120-56-000			500.00		500.00	0.0%
00-107-0-5120-69-000	2,598.24	23,527.24	37,500.00		13,972.76	62.7%
00-107-0-5150-00-000	157.00	1,210.00	1,000.00		(210.00)	121.0%
00-107-0-5180-00-000		259,971.52	289,567.00		29,595.48	89.8%
00-107-0-5230-31-000			500.00		500.00	0.0%
00-107-0-5230-38-000						0.0%
<b>Total Communications</b>	<b>14,294.68</b>	<b>362,204.85</b>	<b>457,248.00</b>		<b>95,043.15</b>	<b>79.2%</b>

Account	Shop/Maintenance	2016-2017		2016-2017		Amount Remaining	% Used
		April Actual	2016-2017 Actual	Annual Budget	2016-2017 Annual Budget		
00-108-0-5010-01-018	Mechanic III	6,834.90	71,751.03	88,801.00	88,801.00	17,049.97	80.8%
00-108-0-5010-01-029	Mechanic II	5,264.16	53,466.96	66,455.00	66,455.00	12,988.04	80.5%
00-108-0-5010-06-000	Overtime/Admin		224.27	4,046.00	4,046.00	3,821.73	5.5%
00-108-0-5020-00-000	Retirement	1,220.98	11,323.45	11,125.00	11,125.00	(198.45)	101.8%
00-108-0-5020-00-001	PI/PRA Retirement	-	1,894.12	4,605.00	4,605.00	2,710.88	41.1%
00-108-0-5030-40-000	Flexible Plan Insurance	1,421.97	16,548.74	22,949.00	22,949.00	6,400.26	72.1%
00-108-0-5030-45-000	Medicine Tax	172.85	1,590.28	1,416.00	1,416.00	(174.28)	112.3%
00-108-0-5050-00-000	Uniforms	-	819.53	800.00	800.00	(19.53)	102.4%
00-108-0-5090-22-000	Laundry/Linen Supplies	-	-	3,400.00	3,400.00	3,400.00	0.0%
00-108-0-5090-53-000	Hazmat Disposal & Permits	-	5,671.80	8,600.00	8,600.00	2,928.20	66.0%
00-108-0-5120-52-000	Parts & Accessories	7,967.93	87,022.48	92,000.00	92,000.00	4,977.52	94.6%
00-108-0-5120-53-000	Fuel	9,661.81	88,914.95	120,000.00	120,000.00	31,085.05	74.1%
00-108-0-5120-54-000	Oils & Lubricants	-	5,868.12	7,000.00	7,000.00	1,131.88	83.8%
00-108-0-5120-59-000	Sublet Repairs	91.60	10,741.85	24,000.00	24,000.00	13,258.15	44.8%
00-108-0-5150-00-000	Memberships/Subscriptions	-	147.00	80.00	80.00	(67.00)	183.8%
00-108-0-5180-52-000	Fleet Maint Software	-	3,035.58	3,235.00	3,235.00	3,235.00	0.0%
00-108-0-5220-00-000	Small Tools/Minor Equipment	-	4,100.00	4,100.00	4,100.00	1,064.42	74.0%
00-108-0-5230-38-000	Professional Development	647.89	3,918.61	3,600.00	3,600.00	(318.61)	108.9%
	<b>Total Shop/Maintenance</b>	<b>33,284.09</b>	<b>362,938.77</b>	<b>466,212.00</b>	<b>466,212.00</b>	<b>103,273.23</b>	<b>77.8%</b>
	<b>Training</b>						
00-109-0-5010-07-000	Overtime/Training	11,049.57	31,183.08	42,479.00	42,479.00	11,295.92	73.4%
00-109-0-5150-00-000	Memberships/Subscriptions			500.00	500.00	500.00	0.0%
00-109-0-5230-20-000	Training Materials	535.30	5,415.93	10,000.00	10,000.00	4,584.07	54.2%
00-109-0-5230-38-000	Professional Development	210.62	40,527.77	41,000.00	41,000.00	472.23	98.8%
00-109-0-5230-39-000	Formal Education	7,695.00	26,087.25	50,000.00	50,000.00	23,912.75	52.2%
	<b>Total Training</b>	<b>19,490.49</b>	<b>103,214.03</b>	<b>143,979.00</b>	<b>143,979.00</b>	<b>40,764.97</b>	<b>71.7%</b>
	<b>General Fund Reserve</b>						
00-120-0-5400-00-000	Contingency Fund			175,000.00	175,000.00	175,000.00	0%
00-120-0-5400-02-000	Transfer to Vehicle Reserve			-	-	-	0%
00-120-0-5400-03-000	Transfer to Facilities Reserve			-	-	-	0%
00-120-0-5400-05-000	Equip Reserve - Defib Replacement			-	-	-	0%
00-120-0-5400-07-000	Transfer to Equip Reserve - MDC			-	-	-	0%
	<b>Total General Fund Reserve</b>			<b>175,000.00</b>	<b>175,000.00</b>	<b>175,000.00</b>	<b>0%</b>

For the Tenth Month Ending April 30, 2017

Account Number	Description	Amount	Percentage
<b>Capital Expense</b>			
<b>Building Repairs</b>			
00-200-0-5500-03-000	Personal Protective Equip	-	0%
00-200-0-5500-04-000	FMS Equipment	-	0%
00-200-0-5500-05-000	Communication Equipment	29,573.49	99%
00-200-0-5500-08-000	Station 5 Loan	59,568.51	70%
00-200-0-5500-55-000	Station 5 Loan Payment #1	182,739.00	0%
00-200-0-5500-55-001	Station 5 Loan Payment #2	235,674.00	50%
00-200-0-5500-59-000	Station 4 Project	250,000.00	101%
00-200-0-5500-56-000	FCAA/Solar Loan	12,575.00	0%
00-200-0-5500-56-001	FCAA/Solar Loan Payment	35,729.00	50%
00-200-0-5500-57-000	Trwy 76 Traffic Controllers	2,000.00	59%
00-200-0-5500-58-000	Apparatus Loan	45,662.00	0%
00-200-0-5500-58-001	Emergency Vehicles	556,000.00	18%
	<b>Total Capital Equipment</b>	<b>1,435,218.00</b>	<b>38%</b>
	<b>GRAND TOTAL</b>	<b>\$1,154,814.35</b>	<b>78.3%</b>

North County Fire Protection District

For the Tenth Month Ending April 30, 2017

Account	2016-2017		2016-2017 Annual Budget	Amount Remaining		% Used
	April Actual	2016-2017 Actual		2016-2017 Annual Budget	Amount Remaining	
<b>Rainbow General Fund</b>						
11-000-0-5010-09-000		1,890.01	20,600.00	18,709.99	0%	
11-000-0-5050-00-000	1,033.97	6,934.32	-	(6,934.32)	0%	
11-000-0-5060-27-000	-		300.00	300.00	0%	
11-000-0-5080-00-000	201.59	1,010.70	4,000.00	2,989.30	25%	
11-000-0-5100-42-000		758.00	15,200.00	14,442.00	5%	
11-000-0-5100-44-000		26,800.00	27,300.00	500.00	98%	
11-000-0-5120-52-000	-	4,391.44	13,000.00	8,608.56	34%	
11-000-0-5120-54-000	510.80	5,865.14	10,000.00	4,134.86	59%	
11-000-0-5120-69-000	554.50	5,375.50	8,000.00	2,624.50	67%	
11-000-0-5130-00-000	155.30	6,059.09	7,500.00	1,440.91	81%	
11-000-0-5170-72-000		397.17	1,500.00	1,102.83	26%	
11-000-0-5180-91-000			1,000.00	1,000.00	0%	
11-000-0-5220-00-000		145.43	4,000.00	3,854.57	4%	
11-000-0-5221-00-000		53.90	-	(53.90)	0%	
11-000-0-5230-30-000		2,415.77	4,500.00	2,084.23	54%	
11-000-0-5230-37-000		17,982.70	12,000.00	(5,982.70)	150%	
11-000-0-5240-38-000		40.00	-	(40.00)	0%	
11-000-0-5260-23-000		1,252.92	1,800.00	547.08	70%	
11-000-0-5260-26-000		1,762.30	3,500.00	1,737.70	50%	
11-000-0-5270-00-000		20,833.80	25,000.00	4,166.20	83%	
11-000-0-5340-00-000	2,617.82	2,878.47	3,000.00	121.53	96%	
11-000-0-5400-00-000			10,000.00	10,000.00	0%	
<b>Total Rainbow General Fund</b>	<b>5,073.98</b>	<b>106,846.66</b>	<b>172,200.00</b>	<b>65,353.34</b>	<b>62%</b>	

North County Fire Protection District

For the Tenth Month Ending April 30, 2017

Account	2016-2017		2016-2017 Annual Budget	Amount Remaining	% Used
	April Actual	2016-2017 Actual			
<b>Rainbow Capital Fund</b>					
11-200-0-5370-00-386		88.00	6,000.00	5,912.00	1%
11-200-0-5370-00-387		2,974.79	5,000.00	2,025.21	59%
11-200-0-5420-00-000			38,800.00	38,800.00	0%
11-200-0-5500-02-000		8,264.65	10,000.00	1,735.35	83%
11-200-0-5500-03-000			3,000.00	3,000.00	0%
11-200-0-5500-04-000		146.37	15,000.00	14,853.63	1%
11-200-0-5500-06-000	0.00	1416.30	3,000.00	1,583.70	47%
<b>Total Rainbow Capital Fund</b>	<b>0.00</b>	<b>12,890.11</b>	<b>80,800.00</b>	<b>67,909.89</b>	<b>16%</b>

Document Date	Document Number	Vendor Name	Transaction Description	Document Amount
4/1/2017	APRIL 2017	Ian Forsyth	Admin Lease 04/2017	7,600.62
4/1/2017	QTR4 FY16/17	CITY OF SAN MARCOS/KISER	4th QTR FY16/17 PASIS	16,910.00
4/1/2017	04/1/17-4/30/17	Harry J. Wilson Insurance Center	LTD 4/1/17-4/30/17	1,047.00
4/1/2017	4/2/17-5/1/17	TIME WARNER CABLE	4/2/17-5/1/17	654.72
4/1/2017	RECOG. FOOD	KEITH MCREYNOLDS	Employee recognition food	1,266.30
4/1/2017	17NOCFPDN09	COUNTY OF SAN DIEGO - RCS	Fire radios 03/2017	3,152.74
4/1/2017	31058940179	DIRECTV	04/01/17-04/30/17	143.23
4/1/2017	STMT 4/1/17	Rainbow Oaks Marketplace	RNBW fuel	16.55
4/3/2017	S-290	Collin Baker	S-290	300.00
4/3/2017	3/7/17-4/3/17	FALLBROOK PUBLIC UTILITY DISTR	3/7/17-4/3/17	171.14
4/3/2017	3/7/17-4/3/17-STA 2	FALLBROOK PUBLIC UTILITY DISTR	3/7/17-4/3/17	159.48
4/4/2017	REF: R60333408	BLUE SHIELD OF CA	Ambulance refund	943.00
4/4/2017	AMB REFUND	Joseph Hammer	Ambulance refund	111.38
4/4/2017	FOOD TRAINING	Charlie Swanger	Food payment	20.00
4/11/2017	JAN-MAR 2017	STEVE ABBOTT	CELL REIMB	300.00
4/12/2017	1206752313	Citrix Systems, Inc	GoTo Meeting 4/12/17-5/11/17	117.00
4/13/2017	200000001248358-4/17	California State Disbursement Unit	FIPS Code: 0600099	346.61
4/13/2017	1702099	Wittman Enterprises, LLC	Amb billing 02/2017	9,759.41
4/14/2017	PR AP 4/14/17-2	FALLBROOK FIREFIGHTERS' ASSN	PR AP 4/14/17	2,394.27
4/14/2017	PR AP 4/14/17-RESV2	FALLBROOK FIREFIGHTERS' ASSN	PR AP 4/14/17	12.87
4/14/2017	PR AP 4/14/17-2	FIREFIGHTERS LEG. ACTION GRP	PR AP 4/14/17	108.00
4/14/2017	PR AP 4/14/17-2	LINCOLN NATIONAL	PR AP 4/14/17	3,538.61
4/14/2017	PR AP 4/14/17-2	NORTH COUNTY FIRE RESERVES	PR AP 4/14/17	25.74
4/18/2017	JAN-MAR 2017	BRANDON LUCORE	CELL REIMB	300.00
4/18/2017	JAN-MAR 2017	JOHN BUCHANAN	CELL REIMB	300.00
4/18/2017	JAN-MAR 2017	Patty Koch	CELL REIMB	300.00
4/18/2017	JAN-MAR 2017	KEVIN MAHR	CELL REIMB	300.00
4/18/2017	JAN-MAR 2017	STEVE MAROVICH	CELL REIMB	300.00
4/18/2017	JAN-MAR 2017	KEITH MCREYNOLDS	CELL REIMB	300.00
4/18/2017	JAN-MAR 2017	LOREN STEPHEN-PORTER	CELL REIMB	300.00
4/18/2017	JAN-MAR 2017	GREG WILSON	CELL REIMB	300.00
4/18/2017	JAN-MAR 2017	JAMES BEEBE	CELL REIMB	204.00
4/18/2017	JAN-MAR 2017	Nancy Goss	CELL REIMB	300.00
4/18/2017	JAN-MAR 2017	Cherie Juul	CELL REIMB	204.00
4/18/2017	JAN-MAR 2017	DAN NIETO	CELL REIMB	204.00
4/18/2017	JAN-MAR 2017	Todd Parmelee	CELL REIMB	204.00
4/18/2017	JAN-MAR 2017	DELGADO, DANNY	CELL REIMB	204.00
4/18/2017	JAN-MAR 2017	Charlie Swanger	CELL REIMB	204.00
4/18/2017	JAN-MAR 2017	FRED SCHOENHEIT	CELL REIMB	300.00
Document Date	Document Number	Vendor Name	Transaction Description	Document Amount
4/25/2017	39482 - POSTAGE	ACTION MAIL	Weed Abatement Ltr 2017	3,330.89
4/25/2017	3/9/17-4/8/17	AT&T	3/9/17-4/8/17	156.19
4/25/2017	15524	BP Battery	Battery	103.77



4/25/2017	I282879	BESTWAY LAUNDRY SOLUTIONS	Extractor washer repair Sta 1	144.00
4/25/2017	I282864	BESTWAY LAUNDRY SOLUTIONS	Extractor washer repair - RNBW	144.00
4/25/2017	I282880	BESTWAY LAUNDRY SOLUTIONS	Extractor washer repair Sta 4	144.00
4/25/2017	S36485	Burton's Fire, Inc.	Body valve/tank intake, etc	1,415.37
4/25/2017	S36447	Burton's Fire, Inc.	Domes	442.86
4/25/2017	166907	City of Oceanside	IT services 05/2017	7,096.17
4/25/2017	MEDIC RENEW 17-19	Doug de Brauwere	Medic renew 17-19	200.00
4/25/2017	09476	EAST BROS GROVE SERVICE INC.	"The Hill" weedeating	2,432.00
4/25/2017	126	Fallbrook Alarm	3mo alarm monitoring	191.00
4/25/2017	25222	FALLBROOK AWARDS	Metal plates with engraving	40.95
4/25/2017	STMT 04/15/17	FALLBROOK OIL COMPANY	Fuel 04/01/17-04/15/17	2,199.42
4/25/2017	93224	FALLBROOK PROPANE GAS CO.	Sta 3 propane	204.75
4/25/2017	E24988	FALLBROOK SMOG	Smog test 2008 Ford Expedition	49.75
4/25/2017	101743	FIRE, ETC.	Chocs	616.94
4/25/2017	121734	Global CTI	Global shield support 05/2017	134.48
4/25/2017	STMT 05/2017	Harry J. Wilson Insurance Center	LTD 05/2017	1,047.00
4/25/2017	PS000796794	HAWTHORNE POWER SYSTEMS	Pulley/idler/tensioner	1,230.43
4/25/2017	24863812	INDUSTRIAL SAFETY	Red flares	510.56
4/25/2017	1438225	LIEBERT CASSIDY WHITMORE	Legal service through 3/31/17	1,795.00
4/25/2017	56161103	Linde Gas North America LLC	Oxygen refill	114.73
4/25/2017	56161102	Linde Gas North America LLC	Oxygen refill	178.02
4/25/2017	FSC 3610	MATHIEU LINDSEY	FSC3610	769.50
4/25/2017	BUS 3451	CHRISTOPHER MATTAROLLO	BUS 3451	769.50
4/25/2017	23038414	MCMMASTER-CARR SUPPLY CO.	Screws/Rivets/Valves	236.92
4/25/2017	IN1122792	MES California	Responder Parkas	3,880.36
4/25/2017	IN1122789	MES California	Responder Parkas	4,121.76
4/25/2017	96148	NAPA THE PARTS STORE	Brake Caliper	15.06
4/25/2017	41700020	NBS	GEMT Audit services	3,340.00
4/25/2017	4601	PALOMAR COMMUNITY COLLEGE	Enrollment fee	244.00
4/25/2017	00063287-00	Palomar Health	Resp Questionnaire/Pre-Em physi	265.00
4/25/2017	STMT 4/12/17	POSTAL ANNEX #25	Fire Equip return	28.53
4/25/2017	3/10/17-4/10/17	RAINBOW MUNICIPAL WATER DIST	3/10/17-4/10/17	232.96
4/25/2017	3/10/17-4/10/17-RNBW	RAINBOW MUNICIPAL WATER DIST	3/10/17-4/10/17	152.26
4/25/2017	3/10/17-4/10/17 RNBW	RAINBOW MUNICIPAL WATER DIST	3/10/17-4/10/17	14.81
4/25/2017	3/18/17-4/17/17	RAINBOW MUNICIPAL WATER DIST	3/18/17-4/17/17	438.36
4/25/2017	4/20/17-5/19/17	TIME WARNER CABLE	4/20/17-5/19/17	149.95
Document Date	Document Number	Vendor Name	Transaction Description	Document Amount
4/25/2017	0374490-IN	Steven Enterprises, Inc	Service on plotter printer	325.00
4/25/2017	33733	THE COUNSELING TEAM	Employee support services 3/17	600.00
4/25/2017	44394	Uniform Plus	Ayers - uniform	408.03
4/25/2017	R54683	VALLEY POWER SYSTEMS, INC	Thermostat-power cool	234.85
4/25/2017	9783013235	VERIZON WIRELESS	3/2/17-4/1/17	77.32
4/25/2017	0600099 - PR 4/28/17	California State Disbursement Unit	200000001248358	346.61
4/25/2017	2152247	STRYKER MEDICAL	SMRT Charger Mounting Brkt	37.20

4/25/2017	9042A	JIM'S SIGN SHOP	1103 Logos and reflective lett	695.00
4/25/2017	0126076-IN	ENTENMANN-ROVIN CO.	Badges	557.77
4/27/2017	NIETO 1698.26	US BANK GOVERNMENT SERVICES	AC Parts/Container caps/Blk ht	1,698.26
4/27/2017	KRUMWIEDE292.60	US BANK GOVERNMENT SERVICES	Ready to eat meals	292.60
4/27/2017	WEAVER48.72	US BANK GOVERNMENT SERVICES	Meals - Rnbw	48.72
4/27/2017	LUCORE687.22	US BANK GOVERNMENT SERVICES	CSDA/Fuel/Dorm Dividers	687.22
4/28/2017	PR AP FFA 4/28/17	FALLBROOK FIREFIGHTERS' ASSN	FFA - PR AP 4/28/17	2,404.27
4/28/2017	PR AP RESV 4/28/17	FALLBROOK FIREFIGHTERS' ASSN	FFA(RESV) - PR AP 4/28/17	12.87
4/28/2017	FLAG - PR AP 4/28/17	FIREFIGHTERS LEG. ACTION GRP	FLAG- PR AP 4/28/17	108.00
4/28/2017	RESV - PR AP 4/28/17	NORTH COUNTY FIRE RESERVES	RESERVE DUES- PR AP 4/28/17	25.74
4/28/2017	LNBW- PR AP 4/28/17	LINCOLN NATIONAL	LINCOLN - PR AP 4/28/17	3,408.22
4/30/2017	9006971434	SHRM	Membership 5/1/17-4/30/18	199.00



**NORTH COUNTY FIRE  
PROTECTION DISTRICT  
FIRE CHIEF/CEO**

**TO:** BOARD OF DIRECTORS  
**FROM:** CHIEF MAROVICH  
**DATE:** MAY 23, 2017  
**SUBJECT:** STANDING ITEM: POLICIES AND PROCEDURES

1. None.

**PAGE INTENTIONALLY BLANK**



# NORTH COUNTY FIRE PROTECTION DISTRICT

FIRE PREVENTION BUREAU

**TO:** BOARD OF DIRECTORS  
**FROM:** FM KOCH AND CHIEF MAROVICH  
**DATE:** MAY 23, 2017  
**SUBJECT:** FIRE PREVENTION PROGRAMS: SET PUBLIC HEARING DATE FOR ADOPTION OF FIRE MITIGATION PLAN

## **ACTION AGENDA**

### **RECOMMENDATION:**

- Fire Mitigation Program: Set Public Hearing date of **July 25, 2017 at 5:15 p.m.** for the adoption of a Resolution establishing a Multi-Year Facilities and Equipment Plan for the Fire Mitigation Program.

### **BACKGROUND:**

The District is required to adopt a Multi-Year Facilities and Equipment Plan to participate in the County Fire Mitigation Fee Program. The Multi-Year Plan is required to be updated annually prior to August 29<sup>th</sup> of each year.

### **DISCUSSION:**

Adoption of a Multi-Year Plan and the Annual Report permits the District to continue to participate in the Fire Mitigation Fee Program. This allows the District to collect developer impact fees to offset the increased demands upon the District's infrastructure. Documentation supporting the fee schedule for Mitigation Fees and the Multi-Year Plan will be presented at the July meeting.

**FISCAL ANALYSIS:** No fiscal changes.

### **SUMMARY:**

- Staff recommends setting a Time Certain Public Hearing date of **July 25, 2017 at 5:15 p.m.** for the adoption of a Resolution establishing a Multi-Year Facilities and Equipment Plan for the Fire Mitigation Program.

# NORTH COUNTY FIRE PROTECTION DISTRICT

[www.ncfireprotectiondistrict.org](http://www.ncfireprotectiondistrict.org)

330 S. Main Avenue

Fallbrook, California 92028-2938

Phone: (760) 723-2005

Fax: (760) 723-2072

## BOARD OF DIRECTORS

RUTH HARRIS  
BOB HOFFMAN  
FRED LEUVANO  
KENNETH E. MUNSON  
KATHLEEN THUNER

STEPHEN J. ABBOTT- Fire Chief/CEO - [sabbott@ncfire.org](mailto:sabbott@ncfire.org)  
ROBERT H. JAMES - District Counsel Robert James - [robertjameslaw@gmail.com](mailto:robertjameslaw@gmail.com)  
LOREN A. STEPHEN-PORTER - Board Secretary - [lstephen@ncfire.org](mailto:lstephen@ncfire.org)

## PUBLIC NOTICE

**NOTICE IS HEREBY GIVEN THAT THE BOARD OF DIRECTORS OF THE NORTH COUNTY FIRE PROTECTION DISTRICT, 330 South Main Avenue, Fallbrook, California, County of San Diego, will conduct a Public Hearing on Tuesday, July 25, 2017, at a time certain of 5:15 p.m. at the Fallbrook Public Utility District, 990 East Mission Road, Fallbrook, California, to establish a Multi-Year Facilities and Equipment Plan for the Fire Mitigation Fee Program to comply with Government Code §§66000-66002 and the County of San Diego Fire Mitigation Fee Ordinance.**

Any taxpayer may appear at said time and place and be heard regarding this item.

Patty Koch, Fire Marshal  
North County Fire Protection District  
(760) 723-2040

**BY ORDER OF THE BOARD OF DIRECTORS OF THE NORTH COUNTY FIRE PROTECTION DISTRICT.**

Loren Stephen-Porter  
Board Secretary  
Dated: May 23, 2017



PROUDLY SERVING THE COMMUNITIES OF FALLBROOK, BONSALE AND RAINBOW



**NORTH COUNTY FIRE  
PROTECTION DISTRICT  
FIRE CHIEF/CEO**

**TO:** BOARD OF DIRECTORS  
**FROM:** CHIEF MAROVICH  
**DATE:** MAY 23, 2017  
**SUBJECT:** CAPITAL PLAN REPLACEMENT/RESERVE STUDY

## **ACTION AGENDA**

### **RECOMMENDATION:**

Staff recommends awarding the Capital Plan Replacement Reserve Study to Roy Jorgensen Associates, Inc. and funding this study from current FY contingency funds.

### **BACKGROUND:**

As one of the four most critical elements of our current strategic direction includes addressing immediate facility needs, the Board had recently given Staff direction to pursue a facility condition assessment. In so doing, the District would be able to better quantify and consequently plan for future facility improvements and expenditures. As Staff lacks the technical expertise to conduct this level of assessment, it was agreed to evaluate the cost for retaining a consultant to perform these services. The District recently issued a request for proposal (RFP) for these services. A pre-proposal submittal meeting was facilitated by Chief Marovich with prospective bidders mid-April.

### **DISCUSSION:**

A total of three proposals was received, each of which was evaluated by Staff for: (1) compliance with submittal requirements, (2) ability to fulfill the intended scope of work, (3) qualifications of the consultant(s), (4) timeliness and (5) cost. Follow up with these consultants and their references, as well as review of their work product was also performed. All of the bidders' demonstrated experience in evaluating fire facilities and two of the three were somewhat comparable in price. The District recommends awarding the contract to the lowest responsive (meeting the material bid requirements) and responsible bidder (qualified to perform the work), Roy Jorgensen Associates Inc., in the amount of \$24,482. One of the value added benefits of the product provided by Jorgensen Associates is development of an econometric model that demonstrates the relative impact of different funding scenarios on future deferred maintenance.

**CAPITAL PLAN REPLACEMENT/RESERVE STUDY**  
**MAY 23, 2017**  
**PAGE 2 OF 2**

**FISCAL IMPACT:**

Because it is the interest of the District to optimally incorporate the findings of this report into future Strategic Planning discussions and potentially next year's Final Budget, it is advisable to fund this proposal with current FY funds. As this total bid amount of \$24,482 is an unbudgeted expense, Staff proposes funding this contract with monies from this FY contingency funds, which is currently 17% expended (with accrued GEMT audit expenses).

**SUMMARY:**

Conducting a capital plan/replacement reserve study will allow the District to better plan for and address facility maintenance needs both now and into the future.





# NORTH COUNTY FIRE PROTECTION DISTRICT

## SPECIAL SERVICES AGREEMENT FOR LESS THAN \$30,000

This Special Services Agreement ("AGREEMENT") is hereby entered into between the **North County Fire Protection District** ("DISTRICT"), organized and operating under California Health and Safety Code Sections 13800 et seq. and, Roy Jorgensen Associates, Inc. ("SERVICE PROVIDER"), a(n) consultant providing a Capital Plan Replacement Reserve Study, as follows:

Service Provider:	Roy Jorgensen Associates, Inc.
Address:	1370 Reynolds Avenue
City:	Irvine
State:	California
Zip:	92614
Phone:	800-422-2515; Fax: 949-975-1153
Email:	Jack_Jorgensen@royjorgensen.com
Contractor's License #:	715377
TIN:	52-0850711

### RECITALS

**WHEREAS**, the District is authorized by Section 13861 of the California Health and Safety Code and Section 20812 of the California Public Contract Code to contract with and employ persons specially trained, experienced, expert and competent to perform special services in the fields of accounting, administration, ambulance, architecture, custodial, economics, engineering, finance, insurance, labor relations, law, maintenance, mechanics, medicine, planning, science, technology and other services which are incidental to the operation of the District;

**WHEREAS**, the DISTRICT is in need of consulting services, which includes a comprehensive report on the condition of, recommendations for, implementation plan for, costing of improvements and a long term useful life of the District's existing facilities and a funding plan to support those facilities and recommendations;

**WHEREAS**, SERVICE PROVIDER is specially trained, experienced, expert and competent to perform the special services required by the DISTRICT and such special services are needed on a limited basis; and,

**WHEREAS**, the expenditure required for the Special Services to be provided by SERVICE PROVIDER is less than Thirty Thousand Dollars (\$30,000).

**NOW, THEREFORE**, in consideration of these recitals and the mutual covenants contained herein and for other good and valuable consideration, the parties agree as follows:

1. SERVICES TO BE PROVIDED BY SERVICE PROVIDER: SERVICE PROVIDER shall competently perform the services described in the Scope of Special Services attached to this AGREEMENT as "Exhibit A" and incorporated herein by this reference ("Special Services"). SERVICE PROVIDER shall provide all labor,

equipment, machinery, materials, transportation, bailment and other incidentals necessary to perform the Special Services.

2. TERM: SERVICE PROVIDER shall provide the Special Services for a period of three months or approximately, July 18, 2017, commencing on May 31, 2017.
3. COMPENSATION: For satisfactory performance of the Special Services for the term of this AGREEMENT, DISTRICT shall compensate SERVICE PROVIDER in the total amount of Twenty-Four Thousand, Four Hundred and Eighty-Two Dollars (\$ 24,482.), as a fixed fee, including all expenses as noted in Chart 1, below. Upon submission of payment application at the completion of the project, the DISTRICT shall make payment to SERVICE PROVIDER, not to exceed such fixed fee.

#### **Chart 1 – Costs and Reimbursement for Expenses**

*4.1.11.1 Compensation on a fixed annual cost, payable monthly.*

JORGENSEN'S FIXED ANNUAL COST, LUMP SUM, IS \$24,482 AND PAYABLE AT THE COMPLETION OF THE JOB. THIS FIGURE INCLUDES ALL OTHER DIRECT EXPENSES, WHICH MAY BE INCURRED DURING THE PROJECT.

4. EXPENSES: DISTRICT shall not be liable to SERVICE PROVIDER for any costs or expenses paid or incurred in performing the Special Services, except as are authorized in advance by DISTRICT in writing.
5. INDEPENDENT CONSULTANT: SERVICE PROVIDER, in the performance of this AGREEMENT is an independent contractor. SERVICE PROVIDER understands and agrees that neither SERVICE PROVIDER nor any of its personnel are in the employment of DISTRICT, whether as an officer or employee of DISTRICT and are not entitled to benefits of any kind or nature normally provided officers or employees of DISTRICT or to which DISTRICT'S officers or employees are normally entitled, including, but not limited to, State Unemployment Compensation or Worker's Compensation or PERS. SERVICE PROVIDER possesses the means and methods necessary to assume the full responsibility for the performance of the Special Services and their acts and/or omissions as they relate to such Special Services.
6. TAXES: DISTRICT will report as income the SERVICE PROVIDER'S compensation received from DISTRICT as required by Federal regulations and to make all required tax filings with the appropriate federal, state or local tax authority. No part of SERVICE PROVIDER'S compensation shall be subject to withholding by DISTRICT for the payment of social security, unemployment or disability insurance or any other similar state or federal tax obligation.
7. SERVICE PROVIDER'S PERFORMANCE: SERVICE PROVIDER shall perform and warrants that it has the training, experience and capability to perform, the Special Services in a competent, workmanlike and timely manner consistent with the customary practices of other like firms performing similar services in the relevant area.

8. AUDIT AND INSPECTION OF RECORDS: At any time during the normal business hours and as often as DISTRICT may deem necessary, SERVICE PROVIDER shall make available to DISTRICT for examination at DISTRICT'S place of business, all data, records, reports and all other materials respecting matters covered by this AGREEMENT and SERVICE PROVIDER will permit DISTRICT to audit and to make audits of all invoices, materials, payrolls, records of personnel and other data related to all matters covered by this AGREEMENT.
9. TERMINATION: Upon five (5) days prior written notice, DISTRICT may, at any time, with or without cause, terminate this AGREEMENT and compensate SERVICE PROVIDER for such Special Services satisfactorily rendered to the date of termination and for which compensation has not been made. Upon receipt of such written notice from DISTRICT, SERVICE PROVIDER shall stop further performance of the Special Services. Such written Notice shall be deemed given when personally delivered to SERVICE PROVIDER two days after depositing the same in the United States mail, certified return receipt requested and properly addressed to SERVICE PROVIDER at the address set forth below.
10. HOLD HARMLESS: SERVICE PROVIDER agrees to and defend, indemnify and hold harmless DISTRICT and its officers, agents and employees (collectively the "District Indemnitees") from every loss, liability, claim, demand, judgement, cost or expense, of any nature whatsoever, incurred or suffered by the District Indemnitees, or any of them, by reason of any personal injury (including injury, disease, or death) or property damage (including loss, damage, or loss of use of such property) arising out of or in connection with the negligent acts or omissions, recklessness, or willful misconduct of SERVICE PROVIDER, or anyone for whom it may be liable, in the performance of this AGREEMENT, except to the extent the same is caused by the negligent acts or omissions, recklessness, or willful misconduct of any District Indemnitee.

In any and all claims against District Indemnitees, or any of them, by any employee of SERVICE PROVIDER, any Subcontractor or any person directly or indirectly employed by SERVICE PROVIDER, SERVICE PROVIDER'S indemnity agreements as set forth in this Section shall not be limited in any way by any limitation on the amount or type of damages, compensation, or benefits payable by or for SERVICE PROVIDER, any Subcontractor, or other persons under workers' compensation acts, disability benefit acts, or other employee acts.

11. INSURANCE: Prior to commencing any performance of the Special Services under this AGREEMENT, SERVICE PROVIDER shall procure and maintain, at its sole cost and expense and at all times during the performance of the Special Services, policies of insurance providing coverage in the amounts and types set forth below, insuring against injuries to persons and/or damages to property which may arise out of or in connection with SERVICE PROVIDER'S negligent performance of the Special Services. Included in the Commercial General Liability insurance shall be contractual coverage sufficiently broad to provide insurance coverage of the matters set forth in Section 10, above. SERVICE PROVIDER shall not commence conducting the Special Services until it has provided DISTRICT with satisfactory evidence that such policies have been procured and are in effect. The policies of insurance shall be obtained from an insurer authorized to do business in the State of California. Proof of renewal

shall be provided to DISTRICT before any such policy of insurance expires during the term of the AGREEMENT. SERVICE PROVIDER'S insurance policies shall be primary to any insurance or other coverage available to DISTRICT, which shall be deemed excess to SERVICE PROVIDER'S policies of insurance and non-contributing. All deductible amounts under SERVICE PROVIDER'S policies of insurance are payable by SERVICE PROVIDER and shall be in amounts not exceeding the amount specified in the liability certificate form. Each insurance policy required hereunder shall provide that coverage shall not be suspended, voided, reduced (other than by endorsement), or cancelled except on thirty (30) days written notice by certified mail, return receipt requested, to DISTRICT (except ten (10) days' notice if cancellation is due to non-payment of premium). The Comprehensive General Liability and Automobile policies of insurance (or by endorsement) shall name DISTRICT Indemnitees as additional insureds. The policies of insurance shall not preclude SERVICE PROVIDER from waiving the right of subrogation prior to a loss and SERVICE PROVIDER hereby waives all rights of subrogation against DISTRICT. Included in the liability insurance shall be a "Cross Liability" or "Severability of Interest" clause. To the extent SERVICE PROVIDER cannot procure occurrence policies of insurance, it shall procure insurance covering claims made as a result of the performance of this AGREEMENT with a reporting period of not less than three years following the completion of the Special Services. SERVICE PROVIDER'S contracts with Subcontractors shall each contain provisions making such Subcontractor subject to the same insurance requirements as required of SERVICE PROVIDER under this Section, unless other requirements are approved by DISTRICT in writing.

11.1. The types of insurance SERVICE PROVIDER shall obtain and maintain are:

11.1.1. **COMMERCIAL GENERAL LIABILITY INSURANCE:** Upon execution of the AGREEMENT, SERVICE PROVIDER shall provide a certificate(s) of insurance showing that SERVICE PROVIDER has Commercial General Liability Insurance coverage in limits not less than \$1,000,000 per occurrence and \$2,000,000 in the aggregate. Included in such insurance shall be contractual coverage sufficiently broad to insure the matters set forth in Section 10 of this AGREEMENT. The Commercial General Liability Insurance coverage shall include each of the following types of insurance:

11.1.1.1. **GENERAL LIABILITY:**

- 11.1.1.1.1. Comprehensive Form.
- 11.1.1.1.2. Premises-Operations.
- 11.1.1.1.3. Products/Completed Operations Hazard.
- 11.1.1.1.4. Contractual Insurance.
- 11.1.1.1.5. Broad Form Property Damage Including Completed Operations.
- 11.1.1.1.6. Independent Contractors.
- 11.1.1.1.7. Personal Injury.

11.1.1.2. **AUTOMOBILE LIABILITY:**

- 11.1.1.2.1. Comprehensive Form Including Loading and Unloading.
- 11.1.1.2.2. Owned.

- 11.1.1.2.3. Hired.
- 11.1.1.2.4. Non-Owned.

- 12. ASSIGNMENT: The SERVICE PROVIDER shall not assign the obligations of the SERVICE PROVIDER pursuant to this AGREEMENT.
- 13. COMPLIANCE WITH APPLICABLE LAWS: The Special Services completed herein must meet the approval of DISTRICT and shall be subject to DISTRICT'S general right of inspection to secure the satisfactory completion thereof. SERVICE PROVIDER agrees to comply with all applicable federal, state and local laws; rules, regulations and ordinances that are now or may in the future become applicable to SERVICE PROVIDER and the performance of the Special Services.
- 14. CONFLICT OF INTEREST REQUIREMENT: SERVICE PROVIDER agrees that SERVICE PROVIDER shall comply with and be bound by all laws and regulations governing the relationship of the SERVICE PROVIDER and DISTRICT under this AGREEMENT and in particular with the Conflict of Interest laws, found in Chapter 7 of Title 9 of the California Government Code, otherwise known as the Political Reform Act. As a condition precedent to the formation of this AGREEMENT, the SERVICE PROVIDER warrants and covenants that SERVICE PROVIDER is adequately informed regarding the duties and obligations imposed by the Political Reform Act and that to the best of the SERVICE PROVIDER'S knowledge and belief, there exists no conflict of interest within the meaning of the Political Reform Act that would disqualify SERVICE PROVIDER from participation in this AGREEMENT.
- 15. PERMITS/LICENSES: SERVICE PROVIDER shall secure and maintain in full force and effect such permits and licenses as are required by law in connection with the furnishing of the Special Services pursuant to this AGREEMENT.
- 16. ENTIRE AGREEMENT/AMENDMENT: This AGREEMENT and any exhibits attached hereto constitute the entire agreement among the parties and supersedes any prior or contemporaneous understanding or agreement with respect to the Special Services contemplated and may be amended only by a written amendment executed by both parties to the AGREEMENT.
- 17. NON-DISCRIMINATION IN EMPLOYMENT: SERVICE PROVIDER shall not unlawfully discriminate, harass or allow harassment, against any employee or applicant for employment, including, without limitation, in regard to matters affecting hiring, salary, benefits, performance evaluation, discipline, promotion, retirement, and/or dismissal because of sex, sexual orientation, gender identity, race, color, ancestry, religious creed, national origin, disability (including HIV and AIDS), medical condition (such as cancer), age, marital status, pregnancy, family care leave or political opinion. SERVICE PROVIDER and all subcontractors shall insure that the evaluation and treatment of their employees and applicants for employment are free from such discrimination and harassment and comply with all applicable federal, state and local laws, regulations and executive orders regarding non-discrimination in employment. The principle of equal opportunity in employment will be demonstrated positively and aggressively.

18. NON-WAIVER: The failure of DISTRICT or SERVICE PROVIDER to seek redress for violation of, or to insist upon, the strict performance of any term or condition of this AGREEMENT, shall not be deemed a waiver by that party of such term or condition, or prevent a subsequent similar act from again constituting a violation of such term or condition.
19. ADMINISTRATOR OF AGREEMENT: This AGREEMENT shall be administered on behalf of and any Notice desired or required to be sent to a party hereunder shall be addressed to:

**To DISTRICT:** North County Fire Protection District  
 330 S Main Avenue  
 Fallbrook, CA 92028-2938  
**Attention:** Stephen J. Abbott, Fire Chief/CEO

**To SERVICE PROVIDER:** Roy Jorgensen Associates, Inc.  
 1370 Reynolds Avenue  
 Irvine, CA 92614  
**Attention:** Jack S. Jorgensen

20. NOTICE: All notices or demands to be given under this AGREEMENT by either party to the other, shall be in writing and given either by: (a) personal service or (b) by U.S. Mail, mailed either by certified mail, return receipt requested, with postage prepaid. Service shall be considered given when received if personally served or if mailed on the second day after deposit in any U.S. Post Office. The address to which notices or demands may be given by either party may be changed by written notice given in accordance with the notice provisions of this section. At the date of this AGREEMENT, the addresses of the parties are as set forth above.
21. SEVERABILITY: If any term, condition or provision of this AGREEMENT is held by a court of competent jurisdiction to be invalid, void, or unenforceable, the remaining provisions will nevertheless continue in full force and effect and shall not be affected, impaired or invalidated in any way.
22. GOVERNING LAW: The laws of the State of California shall govern the terms and conditions of this AGREEMENT with venue in San Diego County, California.
23. WARRANTY OF AUTHORITY: Each of the parties signing this AGREEMENT warrants to the other that he has the full authority of the entity on behalf of which his signature is made.

This AGREEMENT is entered into this **May 23, 2017**.

**SERVICE PROVIDER**      **ROY JORGENSEN ASSOCIATES, INC.**

AUTHORIZED SIGNER: \_\_\_\_\_

PRINT SIGNER'S NAME:      **JACK S. JORGENSEN, SENIOR VICE PRESIDENT**

DATE SIGNED: \_\_\_\_\_

**DISTRICT**                      **NORTH COUNTY FIRE PROTECTION DISTRICT**

**AUTHORIZED SIGNER:** \_\_\_\_\_  
**STEVEN MAROVICH**  
**DEPUTY FIRE CHIEF**

**DATE SIGNED:** \_\_\_\_\_

**APPROVED AS TO FORM**

**DISTRICT COUNSEL** \_\_\_\_\_  
**ROBERT JAMES, ESQ.**

*This section intentionally blank.*



# NORTH COUNTY FIRE PROTECTION DISTRICT

## SPECIAL SERVICES AGREEMENT FOR LESS THAN \$30,000

### SCOPE OF SPECIAL SERVICES

(Clear and concise description of the services to be performed)

The Service Provider shall provide the requested services as outlined in the Request for Proposals for "Capital Plan Replacement Reserve Study" (attached and incorporated by reference in its entirety herein as Attachment "A") and as outlined in their "Proposal for Capital Plan Replacement Reserve Study," dated April 24, 2017 (attached and incorporated by reference in its entirety herein as Attachment "B"), most specifically, § 4.1.4.:



*Proposal for North County Fire Protection District  
Capital Plan Replacement Reserve Study*

### 4.1.4 Scope of Work

The proposed approach to the requested scope of work has been divided into three (3) phases with a tentative timeline appearing at the end of this section. These phases segregate the work into 1) field data collection, 2) data reduction and analysis, and 3) development of reinvestment funding options through econometric modeling. It is proposed that each of the sections conclude with a face-to-face meeting with North County Fire Protection District stakeholders to discuss the findings and to ensure that the project remains in line the District's expectations for this project.

**PHASE I – FIELD DATA COLLECTION.** The proposed team will begin field data collection by thoroughly understanding the maintenance and repair history of the District's facilities, including recurring maintenance and repair issues, through face-to-face interviews with stakeholders. Understanding these issues prior to the commencement of field data collection allows the team to better assess actual field conditions and to place them into a proper context. The review of any as-built drawings, plans for upcoming construction or renovation, and other pertinent data that the District can provide will further ensure that the data collection team integrates all available information and that its conclusions remain accurate and relevant.

**"We found Jorgensen to be thorough, professional, and supportive throughout the development of the terminal site and facility condition assessment program, and through its implementation."**

*Eamonn Killeen  
Leasing Officer  
Port of Long Beach*

The proposed field data collection team members (described in the following section) have been carefully selected for their areas of expertise in relation to North County's requirements. Each of these individuals will be assigned principal responsibility for given systems or categories of features. This ensures that data collection progresses in a timely fashion, economically, and with the highest degree of accuracy. The team will collect detailed notes and photographic evidence in relation to the buildings and site systems, documenting all required repairs, evidence of deferred maintenance, and areas for renovation. Full attention to buildings and building features and options for their return to modern standards will also be given. All such documentation (written and photographic) will be cross-linked for ease of use.

3 | Page



ROY JORGENSEN ASSOCIATES, INC. ❖ 1370 REYNOLDS AVENUE ❖ IRVINE, CALIFORNIA 92614  
PHONE 800.422.2515 ❖ FAX 949.975.1153 ❖ [WWW.ROYJORGENSEN.COM](http://WWW.ROYJORGENSEN.COM)





*Proposal for North County Fire Protection District  
Capital Plan Replacement Reserve Study*

**PHASE II – DATA REDUCTION AND ANALYSIS.** The field data collection phase will generate the raw materials for the prioritized list of projects and remediation work, the opinions of probable cost, the facility condition indices (FCI), and the 30-year forecasted plan to address the facilities' needs. The FCI is a common facilities metric used to describe conditions and is a ratio of deferred maintenance and repairs to the Current Replacement Value (CRV) of the building. Though not specifically requested by North County, the FCI is an important element in the calculation of the financial models for the 30-year outlook (see further below in Phase III). The FCI will also provide the District with additional value as a point of reference for general conditions for each of the buildings under its portfolio—as well as an overall FCI for the portfolio as a whole.



**"I would recommend Jorgensen to any organization that seeks to gain better control over its ongoing facilities costs. Their attention to detail is second to none."**

*Randy Carver  
Director of Facilities,  
College of Charleston, SC  
Residence Life & Housing*

The samples on the follow page illustrate an excerpt from a project summary list prepared for another client. A similar list will be compiled as a principal outcome of the field data collection phase for North County. The list will encompass all noted deficiencies, will indicate where the deficiency is present and its scope, and will include a budgetary opinion of probable cost for remediation. Based on the nature of the deficiency and its potential impact to ongoing operations, each line item will be assigned priorities of 1 (Year 1-2), 2 (Year 3-5), 3 (Year 6-7), 4 (Year 7-10), or 5 (Variable; Sensible alterations/improvements that do not impact the usability of the equipment or feature).

Included in the lump sum price are the above mentioned project summary lists. Project detail sheets are an option available at an extra cost not included in the lump sum price.





Proposal for North County Fire Protection District  
Capital Plan Replacement Reserve Study

The development of outlying year cohorts (up to 30 years) is an outcome of econometric modeling and is the principle deliverable from Phase III (described below).

Project No.	Priority	Asset Number	Bldg. Name/ Address	Bldg. No.	Project Description	CSI Number	System
CS 1.010.01	1	N/A	Central Plant	010	Replace flammable storage cabinet near cooling towers	010-000000	BUSE
CS 1.011.01	1	N/A	Surgery Center	011	Install permanent ladder between building and expansion	056133	SITE
M 1.011.01	1	AC1027	Surgery Center	011	Package HVAC Replacement (7.5 Ton) (AHU-27)	236200	HVAC

Estimated Base Cost	Is Building OSHPD Rated?	OSHPD Project?	A/E Needed?	OSHPD Increase	A/E Project Increase	General Conditions Increase	Inspector of Record (IOR Costs)	Contingency	Total Estimated Cost
\$1,600	Yes	N	N	\$0	\$0	\$160	\$-	\$440	\$2,200
\$500	No	N	Y	\$0	\$75	\$50	\$-	\$156	\$781
\$9,600	No	Y	Y	\$2,880	\$1,872	\$480	\$297	\$3,782	\$18,911

This database is fully sortable according to any one or more of the variables (priority, location, system, etc.). The list includes a unique project identifier number, project name and brief description, any asset number or any legacy number that may be currently employed by North County, the construction standards index (CSI) designation, the building name, the opinion of probable cost with all known influencing factors (A/E, up-stream/down-stream impacts, etc.), and contingencies itemized for complete transparency into the process. The format and the type of information presented can be altered to fit the unique needs of the District. We fully recognize that one size does not fit all.

*With a strong local presence in Orange County and throughout Southern California, Jorgensen holds Engineering, General Contractor's, and Mechanical licenses in the State of California.*





Proposal for North County Fire Protection District  
Capital Plan Replacement Reserve Study

All opinions of probable costs will utilize industry-standard pricing tables (RS Means, Whitestone, Deloitte Saylor, ENR, etc.) adjusted for Southern California. Our own experience as a performing contractor in Southern California will also be brought to bear as an additional check or corrective measure.

Should the District require them, project line-items can tie to Project Detail Sheets (PDS) that detail the proposed scope of the work along with any associated assumptions or exclusions, and include an itemized costing worksheet and reference photos that justify the need. An example of a PDS appears below.

After populating the database with the field data, Jorgensen proposes a second higher-level meeting between the data collection and analysis staff and the District's stakeholders in order to present the preliminary findings and, more importantly, to establish agreement on certain assumptions relative to the prioritization of identified project work. This will ensure that the findings, as presented in the final report, reflect concurrence of the District's assumptions and expectations with those of our field and analytics teams.

Facility Condition Assessment - 2016

Appendix A - Probable Cost Estimates

Background: The split systems that serve the Medical Transcare and Coding Sector of the ground floor of Building 018 are aged and degraded units that have past their expected lifecycle. The outdoor condensing units, though of more recent vintage, exhibit unusual degradation of their fins due to the marine environment. The indoor air handling units are to 1982. As these systems are R-22 refrigerant, and due to the recent discontinuation of R-22, both the outdoor and indoor units will require replacement at the same time in order for the system to operate properly. The units affected are AH-20 through 33 (11-217-330-020) through 023 and CU-24 through 27 (014-230-124-024 through 027). Note also that CU-24 was not operational at the time of inspection and requires troubleshooting and repairs to address viable differences. The indoor air handling units are located above a hard ceiling.

Scope: Remove and replace four (4) complete split systems, including the roof-mounted condensing units and the above-ceiling air handling units.

Assumptions: New units will be of a similar 7.5 ton capacity and be installed in the same location as the old units. No additional electrical work or ducting will be involved. The old refrigerant regarding split systems, fan voltage, charge refills etc. will require additional time and expense. All work will be performed during off-hours to accommodate the facility's users.

Exclusions: Any assessment or installation of asbestos bearing materials within the hard ceiling. Rental of temporary unit to serve the area between the removal of the old unit and the installation of the new unit.

Photos:

Priority: Currently Critical

Unit	Quantity	Description	Unit Price	Material	Labor	Equipment	Subtotal	Per Unit Cost
4	4	Replace 1.5 Ton Split Systems		\$ 2,462.00	\$ 1,844.00		\$ 4,306.00	\$ 1,076.50
4	4	Remove 7.5 Ton Split Systems			\$ 1,568.00		\$ 1,568.00	\$ 392.00
		Hourly/CM/MP/Upcharges					\$ 28,865.00	\$ 7,216.25
		<b>Total</b>					<b>\$ 34,739.00</b>	

**PHASE III – DEVELOPMENT OF REINVESTMENT FUNDING OPTIONS.** The populated database will provide the raw materials for the District's reserve budget forecasting. Employing agreed-upon prioritization criteria and fiscal year assignments, the project and remediation data will segregate into natural groupings that roll up to a total reserve budget requirement for a particular year or span of years. Accuracy in the forecasting process typically decreases after years 7-10, with the highest degree of probability and accuracy in years 1-7.



ROY JORGENSEN ASSOCIATES, INC. ❖ 1370 REYNOLDS AVENUE ❖ IRVINE, CALIFORNIA 92614  
PHONE 800.422.2515 ❖ FAX 949.975.1153 ❖ [WWW.ROYJORGENSEN.COM](http://WWW.ROYJORGENSEN.COM)



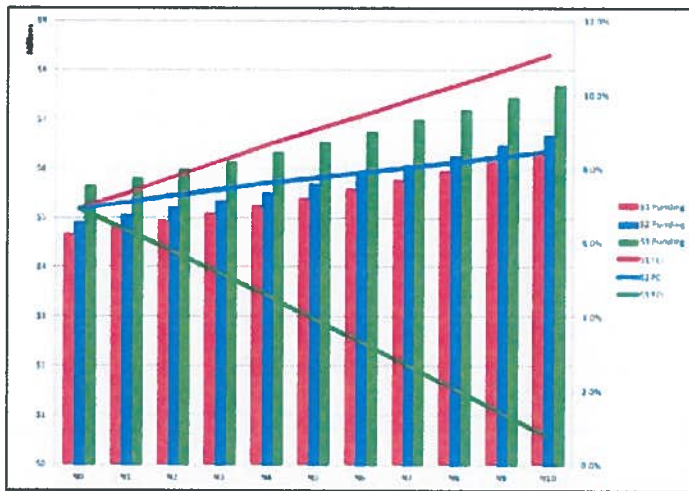
*Proposal for North County Fire Protection District  
Capital Plan Replacement Reserve Study*

For outlying years 10-30, Jorgensen will generate waves (or cycles) of funding requirements based on known factors.

The basis for the development of funding scenarios for the outlying years rests on econometric modeling that incorporates a constellation of data points, including the Current Replacement Value (CRV), the Facility Condition Indices (FCI), the County's existing reinvestment rates into the facilities, and building's construction type and its use.

The econometric modeling will provide North County with reinvestment option trajectories that target particular sustained FCIs. Based on any budgetary constraints that may arise at points across the 30-year horizon, funding scenarios can be altered to target different ongoing FCIs. The value to this approach is the insight that it provides the County's financial managers into the results of a particular long-range financial plan—whether sustained across the 30-year horizon, or altered along the way.

The principal outcome and deliverable from Phase III will be the long-range funding model with three funding options. An excerpted sample of this deliverable appears below.



S1 Funding	S1 Change in ADM	S1 ADM	S1 FCI	S2 Funding	S2 Change in ADM	S2 ADM	S2 FCI	S3 Funding	S3 Change in ADM	S3 ADM	S3 FCI
\$4,671,011		\$6,792,624	6.9%	\$4,916,854		\$6,792,624	6.9%	\$5,654,382		\$6,792,624	6.9%
\$4,806,470	-\$2,782,693	\$7,421,630	7.3%	\$5,059,443	-\$3,035,666	\$7,168,658	7.1%	\$5,818,359	-\$3,794,582	\$6,409,741	6.3%
\$4,945,858	-\$2,863,392	\$8,085,725	7.8%	\$5,206,166	-\$3,123,700	\$7,562,579	7.3%	\$5,987,091	-\$3,904,625	\$5,993,140	5.8%
\$5,089,288	-\$2,946,430	\$8,786,585	8.2%	\$5,357,145	-\$3,214,287	\$7,975,179	7.4%	\$6,160,717	-\$4,017,859	\$5,540,960	5.2%
\$5,236,877	-\$3,031,876	\$9,525,958	8.6%	\$5,512,502	-\$3,307,501	\$8,407,282	7.6%	\$6,339,378	-\$4,134,377	\$5,051,253	4.6%
\$5,409,694	-\$3,131,928	\$10,293,544	9.0%	\$5,694,415	-\$3,416,649	\$8,846,519	7.8%	\$6,548,577	-\$4,270,811	\$4,505,442	4.0%
\$5,588,214	-\$3,235,282	\$11,104,136	9.4%	\$5,882,331	-\$3,529,398	\$9,306,560	7.9%	\$6,764,680	-\$4,411,748	\$3,913,832	3.3%
\$5,772,625	-\$3,342,046	\$11,959,843	9.8%	\$6,076,448	-\$3,645,869	\$9,788,339	8.1%	\$6,987,915	-\$4,557,336	\$3,273,827	2.7%
\$5,963,122	-\$3,452,334	\$12,862,869	10.2%	\$6,276,970	-\$3,766,182	\$10,292,828	8.2%	\$7,218,516	-\$4,707,728	\$2,582,705	2.1%
\$6,159,905	-\$3,566,261	\$13,815,522	10.7%	\$6,484,110	-\$3,890,466	\$10,821,043	8.3%	\$7,456,727	-\$4,863,083	\$1,837,609	1.4%
\$6,363,182	-\$3,683,947	\$14,820,210	11.1%	\$6,698,086	-\$4,018,852	\$11,374,043	8.5%	\$7,702,799	-\$5,023,565	\$1,035,542	0.8%



ROY JORGENSEN ASSOCIATES, INC. ❖ 1370 REYNOLDS AVENUE ❖ IRVINE, CALIFORNIA 92614  
PHONE 800.422.2515 ❖ FAX 949.975.1153 ❖ [WWW.ROYJORGENSEN.COM](http://WWW.ROYJORGENSEN.COM)



*Proposal for North County Fire Protection District  
Capital Plan Replacement Reserve Study*

Based on our understanding of the scope of work and the facilities within the North County Fire Protection District's portfolio, we propose the following timeline for completing the work.

Task Description	Start	Finish
RFP Response Due	Monday April 24, 2017	Monday April 24, 2017
Notice to Proceed	<b>Tuesday May 30, 2017</b>	<b>Tuesday May 30, 2017</b>
Mobilization	<b>Wednesday May 31, 2017</b>	<b>Friday June 9, 2017</b>
Kickoff Meeting	Monday June 12, 2017	Monday June 12, 2017
Fire Station 1	Monday June 12, 2017	Tuesday June 13, 2017
Maintenance Facility	Tuesday June 13, 2017	Tuesday June 13, 2017
Roy Noon Meeting Hall	Tuesday June 13, 2017	Wednesday June 14, 2017
Storage Building	Wednesday June 14, 2017	Wednesday June 14, 2017
Communications Annex	Wednesday June 14, 2017	Wednesday June 14, 2017
Fire Station 2	Wednesday June 14, 2017	Thursday June 15, 2017
Fire Station 3	Thursday June 15, 2017	Friday June 16, 2017
Fire Station 4	Friday June 16, 2017	Monday June 19, 2017
Fire Station 6	Monday June 19, 2017	Tuesday June 20, 2017
Rainbow Training Annex	Tuesday June 20, 2017	Wednesday June 21, 2017
Phase I - Close Out Meeting	<b>Wednesday June 21, 2017</b>	<b>Wednesday June 21, 2017</b>
Phase II - Data Reduction and Analysis	<b>Wednesday June 14, 2017</b>	<b>Tuesday July 18, 2017</b>
Phase III Opening Discussion	<b>Wednesday June 21, 2017</b>	<b>Wednesday June 21, 2017</b>
Recommendations, ROM Costing, Phasing Plan, RUL Estimations	Wednesday June 14, 2017	Wednesday June 28, 2017
Funding Plan	Wednesday June 28, 2017	Wednesday July 5, 2017
Phase III Preliminary Close-Out Discussion	Wednesday July 5, 2017	Wednesday July 5, 2017
Draft Report	Wednesday July 5, 2017	Tuesday July 11, 2017
Final Report	Tuesday July 11, 2017	Tuesday July 18, 2017
Phase III and Project Complete	Tuesday July 18, 2017	Tuesday July 18, 2017







# NORTH COUNTY FIRE PROTECTION DISTRICT

## STAFF REPORT

**TO:** BOARD OF DIRECTORS  
**FROM:** DC LUCORE AND CHIEF MAROVICH  
**DATE:** MAY 23, 2017  
**SUBJECT:** SAFER TRIAL DEPLOYMENTS

### **ACTION AGENDA**

#### **RECOMMENDATION:**

Move additional personnel currently assigned to Station 3 (staffing our Squad) to Station 6 as a component of our next SAFER deployment trial. Develop an implementation plan that addresses associated impacts to Station 3 resulting from this personnel movement.

#### **BACKGROUND:**

Anticipating the closure of Fallbrook Hospital in November of 2014 and to address the ongoing challenge of having an engine company staff an ambulance (Station 3), NCFPD sought and was awarded a Staffing for Adequate Fire & Emergency Response (SAFER) Grant. This SAFER Grant has since been referred to as SAFER 1 and extends through March of 2018. SAFER 1 covers the daily expense of one Firefighter Paramedic and one Limited Term (Reserve) Firefighter enabling the independent staffing of what was the Station 3 ambulance (now 1195).

Following the SAFER 1 award, the Operations Group met to discuss a variety of trial deployment options that would allow us to “test” alternate deployment models that might later prove to increase efficiencies and address shortcomings in meeting our response time challenges. The first deployment trial shifted the newly staffed ambulance to Station 5 and left the engine company at Station 3. In mid-2016, the District approved a second trial deployment model than distributed Station 3’s personnel; the Captain was assigned as our first paid personnel to Station 6 and the two remaining Station 3 personnel (Engineer and Firefighter) to a Squad unit. The Squad is technically assigned to Station 3, but reports daily to Station 1 at approximately 9 AM, returning to Station 3 at approximately 6 PM; this model continues today. This second trial was meant to assess two things: one, having a second resource at Station 1 to address a known problem of simultaneous (stacked) calls during daytime hours; and two, to improve supervision and risk management at Station 6. A side benefit to the Station 6 solution was the addition of a Paramedic (albeit the Captain who also has other responsibilities) in Rainbow.

## SAFER Trial Deployments

May 23, 2017

Page 2 of 6

With nine months remaining on SAFER 1 and a few things learned from our two preceding trial models, the Operations Group again met to discuss potential models for the remaining period. The goal was to consider and recommend a “new” trial that would allow us to gain additional statistical data and experiences that could help determine the most appropriate deployment model to implement post-SAFER.

### DISCUSSION:

The Operations Group discussion encompassed a variety of solutions that were directly tied to issues and interests previously delineated. In addition to the group working through the process of comparing proposed solutions to our issues and interests, the group also had to consider relevant data and real-life experiences gained from the two previous trial deployment models. As identified in NCFPD’s decision making process (interest based), this method allows for input and thorough collaboration including comparing it to the defined issues and interests before a solution can be recommended. Below are a series of statistical data sets and experiences that have been deemed relevant to the recommendation. As was identified in the April 2017 Annual Response Time Report, the geographic first-due areas of Stations 3 and 6 continue to generate the fewest requests for service while Station 1 continues to account for the most.

Calls by Station (Geographic Area)								
	Station 1		Station 3		Station 4		Station 6	
Year	#	%	#	%	#	%	#	%
2016	2568	45.7	172	3.1	978	17.4	350	6.2
2015	2373	44	317	5.9	993	18.4	313	5.8
2014	1972	41.9	254	5.4	928	19.7	317	6.7
2013	1903	42.5	280	6.3	870	19.4	291	6.5

Another District-wide statistic is our “Dollar Loss” as reported in Firehouse. The actual amounts are cumulative estimates by our Officers, but offer a good indication of where our historic losses have been. Interestingly, although the Station 6 area only generates six percent of our calls, it far surpasses Stations 2, 3 and 4 losses.

NCFPD District-wide Dollar Loss (Firehouse)						
Year	1	2	3	4	5	6
2016	1,737,175	33,200	0	140,650	55,800	262,500
2015	64,360	20,565	0	89,950	63,000	42,350
2014	141,406	77,170	3500	132,327	921,100	893,005
2013	25,650	18,100	3050	25,570	102,300	63,000
Total	1,968,591	149,035	6,550	388,497	1,142,200	1,260,855



## **SAFER Trial Deployments**

**May 23, 2017**

**Page 3 of 6**

Anecdotally, the higher losses in Rainbow could be linked to the longer response times associated with getting an appropriately staffed and equipped crew on scene as quickly as possible. By assigning a full-time paid Engineer to Station 6, we will have a more capable initial attack crew who should be able to more quickly mitigate and escalating incident and in addition should see quicker response times (discussed below).

### **STATION 3:**

NCFPD completed construction of Station 5 which effectively moved it closer to Station 3 lessening Station 3's "first-due" footprint; thereby, improving Station 5's response times into the Morro Hills area. As a result, the District now has two Fire Stations:

- Within 2.6 mile of one another in the historically slowest part of our District
- In the area which we have the most assistance from our automatic aid partners; and
- In the area least probable to have population growth

To measure the effect of Station 5's movement closer, the current period (Squad in use between 1's and 3's) was compared to the average of the three preceding years. The preceding three year period identified an average of 11 minute, 09 seconds; whereas, during the current period resulted in an average of 9 minutes, 25 seconds. This shows—on the average—that 1115 has been able to access Station 3 calls 1 minute, 44 second faster than in previous years.

The assignment of the Squad to Station 1 during the day permitted NCFPD to accurately measure the changes in response times into Station 3's area. To measure this, the current period (with Squad in use between 1's and 3's) was compared to the average of the three preceding years. The preceding three year period identified an average of 7 minutes, 30 seconds whereas the current period resulted in an average of 8 minutes, 44 seconds. This shows—on the average—that without Station 3 staffed it is taking us an additional 74 seconds to arrive on scene.

Notwithstanding this increase in response time to this area, during the Squad deployment and their assignment to Station 1 during the day, NCFPD Operations has not had one complaint or inquiry as to their status. With only 172 calls in 2016, and the knowledge that a very low percentage of our calls are truly life-threatening (less than 5%), it is reasonable to draw the conclusion that a 74 second difference would make a negligible—if any—difference in final outcomes, which is consistent with recent studies (Weiss et al, 2013, Blackwell et al, 2009, Salvucci et al, 2004, Pons, P. 2002). Consequently, response time has the potential to have a greater impact on customer satisfaction than on outcomes per se, and when examining our customer satisfaction surveys over the past year there has been no difference in overall satisfaction during this second phase of our trial.

## **SAFER Trial Deployments**

**May 23, 2017**

**Page 4 of 6**

### **1195 AS INDEPENDENT RESOURCE:**

NCFPD's annual calls for service increased 20% between 2014 and 2016. This increase is almost entirely for medical aid requests, at least half of which can be attributed to the closure of Fallbrook Hospital. As such, our ambulance utilizations have steadily increased to the point that our third ambulance has become a necessity. In 2016, NCFPD had the following ambulance utilizations:

- 1191- 10.56 hours (44%)
- 1194- 8.35 hours (35%)
- 1195- 7.37 hours (31%)- (hours combined with 1193 before it moved to Sta. 5)

Traditionally, fire-based ambulances working 24 hour shifts gauge their maximum utilization at 45%.

The ambulances assignment to Station 5 has dramatically increased our ability to serve our District citizens in the Camino Del Rey and West Lilac areas of Bonsall. In addition, it has enabled NCFPD's ability to equalize our requests for automatic aid assistance and increased our revenue through "giving" aid to Vista, Oceanside and Deer Springs Fire Departments.

### **STATION 6:**

Since assigning a Captain to Station 6, mid-2016, we know that Engine 1511 has responded to every call (unless already assigned to another call). Prior to that time—although not documented—the Station was unable to respond (due to only one or no personnel) multiple days throughout the year. As compared to the calls that 1511 and 1521 did respond to prior to a Captain being assigned, there's been no improvement to our first unit to scene times.

This dilemma may be mitigated if we are able to assign an apparatus operator to the station, which would allow the Captain to focus entirely on routing to the call instead of driving. Additionally, the Station 6 units do not currently respond out of the Rainbow "area", mostly due to the inconsistency in the crew. When the new Computer Aided Dispatch (CAD) goes live on August 1, 2017 the goal will be to remove this restriction so that the Station 6 engine will be part of our District-wide "closest, most appropriate unit" response plans, thereby improving response to adjacent areas as well. This will be facilitated with addition of an Engineer to this station.

What has clearly been improved is that the Rainbow area now enjoys a paid, full-time paramedic (ALS) under the current arrangement. It has been roughly estimated that prior to our Captain being assigned, Station 6 was closed 30% of the time during the preceding year. The ALS coverage now provided is 24/7; the net gain to Rainbow is that 1511 arrives on average (August 1, 2016 – December 31, 2016) 6 minutes quicker than Station 4 units. This difference is most attributed to the drive miles between the stations.

## **SAFER Trial Deployments**

**May 23, 2017**

**Page 5 of 6**

Station 4 is 6.5 miles from Station 6. To make matters worse, this area of the District has the least support from our automatic aid partners, with the Station 5 and 3 areas having the greatest.

As indicated in the chart above, Station 4 accounts for roughly 18% of our calls. As a result of the above described inconsistency 1114 is still responding into Station 6's area on a regular basis. As development continues (multiple large developments under construction with commercial and over 1700 homes) along the I-15 corridor, Station 4 will likely be impacted in higher percentages than other Stations. Our ability to keep them in Station 4's area and not responding into Station 6's area for most calls will be imperative.

Lastly, during our time with a Captain at Station 6 we have made great strides to meet our initial, primary intent of lowering District risk and increasing Volunteer supervision. In addition, we've learned that the Volunteer pool is very transient and therefore must always be in a state of training. The Captain has many related duties so the addition of another full-time position to assist with many of the non-emergency duties would greatly benefit all parties. Among other things, we would expect Volunteers to more quickly transition to becoming a functioning crew member with the additional help.

### **USE OF SQUAD IN STATION 1 AREA:**

Intuitively, the Operations Group believed that the inclusion of the Squad at Station 1 during the day would have a dramatic effect on response times, but the data hasn't entirely reflected this. The squad arrived on scene 320 times between August 1 and December 31, 2016. It is clear that this either kept 1111 available for more emergent calls or handled a call when 1111 was already assigned, but the data didn't show a dramatic reduction in response times in the Station 1 area.

What can't be measured by data was the assistance provided to Station 1 for non-emergency related duties. Station 1's first-due area generates nearly half of our annual calls. Station 1 has the largest concentration of ancillary duties (inspections, tours, PR events, training due to newer personnel, etc.). In addition, the Squad was effectively used to "cover" other stations when they were on "drill" status. There is no doubt the help was beneficial on a variety of levels, but without true change in response times it is difficult to justify. As call continue to increase this will have to be revisited in the future.

### **FISCAL ANALYSIS:**

Movement of personnel during the remaining 9 month SAFER 1 period has no personnel related fiscal impact. Depending on Board direction, a trial closure of Station 3 (caused by shifting personnel) could have some reduction in station operation and maintenance costs.

## **SAFER Trial Deployments**

**May 23, 2017**

**Page 6 of 6**

Staff recognizes that funding the third ambulance post-SAFER is a necessity, but also recognizes that there is no “new” money to facilitate this need. As such, staff continues to collaborate with Labor regarding the most efficient, cost effective delivery of services recognizing the continued staffing of a third ambulance is a pivotal piece.

### **SUMMARY:**

In summary, we have a 9-month window remaining on SAFER 1. To date we've done two trial deployment studies. Based on what we've learned, we're now faced with an opportunity to implement a final trial to “test” another deployment model before SAFER expires. The recommendation to additional personnel to Station 6 has additional implications that will need to be discussed, but the above facts and experiences clearly lend themselves to this being the most efficient and effective use of personnel while still operating within our post-SAFER staffing possibilities.



# NORTH COUNTY FIRE PROTECTION DISTRICT

## STAFF REPORT

**TO:** BOARD OF DIRECTORS  
**FROM:** DEPUTY CHIEF MAROVICH AND CHIEF ABBOTT  
**DATE:** MAY 23, 2017  
**SUBJECT:** OVERVIEW OF PRELIMINARY BUDGET

### **DISCUSSION AGENDA**

#### **BACKGROUND:**

Each year the Board of Directors are required to adopt a Preliminary Budget by June 30<sup>th</sup> and a final budget by October 1<sup>st</sup>. Historically, Staff has provided the Board with a preliminary look at the budget so that the Board can provide any additional direction prior to voting on the Budget during the June meeting.

#### **DISCUSSION:**

Over the last fiscal year and into FY 17/18 the District has experienced a positive increase of tax revenue as a result of the economic recovery. The Preliminary Budget presented herein reflects a balanced spending plan for the upcoming fiscal year that will allow the District to meet routine operational needs. Certain line items have been added this year so that the District may gain a clearer sense of factors influencing its financial position.

#### **FISCAL ANALYSIS:**

Revenue: The District is anticipating an increase in property tax revenue of approximately \$591,987 over budgeted in FY 15/16. Ambulance fees had an increase due to the call volume and are anticipated to continue with a 10% projected increase. Construction is anticipated to begin this year and is reflected with a small increase to mitigation fees. The large increase in restricted funds is largely attributed to monies received for the firefighters from the Staffing for Adequate Fire & Emergency Response (SAFER) Grant.

Expenses: The increases to personnel are related to a potential pay raise as dictated by the formula in the MOU's. For best accounting practices, the District was advised to combine all healthcare costs in one line item in the Administration department of 102. This explains the significant increase to Department 102 and also accounts for a potential increase in the future year of healthcare. PERS has a decrease of 7% over last years budgeted amount. Additionally, to maintain the existing fleet plan it is necessary to replace a SUV, remount an existing ambulance and replace the brush Type III.

**SUMMARY:**

As the Budget represents funding of the District's operational plan for the upcoming fiscal year, this is the opportunity for the Board to provide Staff with further direction in anticipation of adopting a Preliminary Budget during the June meeting.

**DISCUSSION QUESTIONS:**

1. Does the Board have any questions regarding the preliminary FY 16/17 budget?
2. Would the Board like to provide Staff with any additional guidance in preparation for adopting a Preliminary Budget next month?

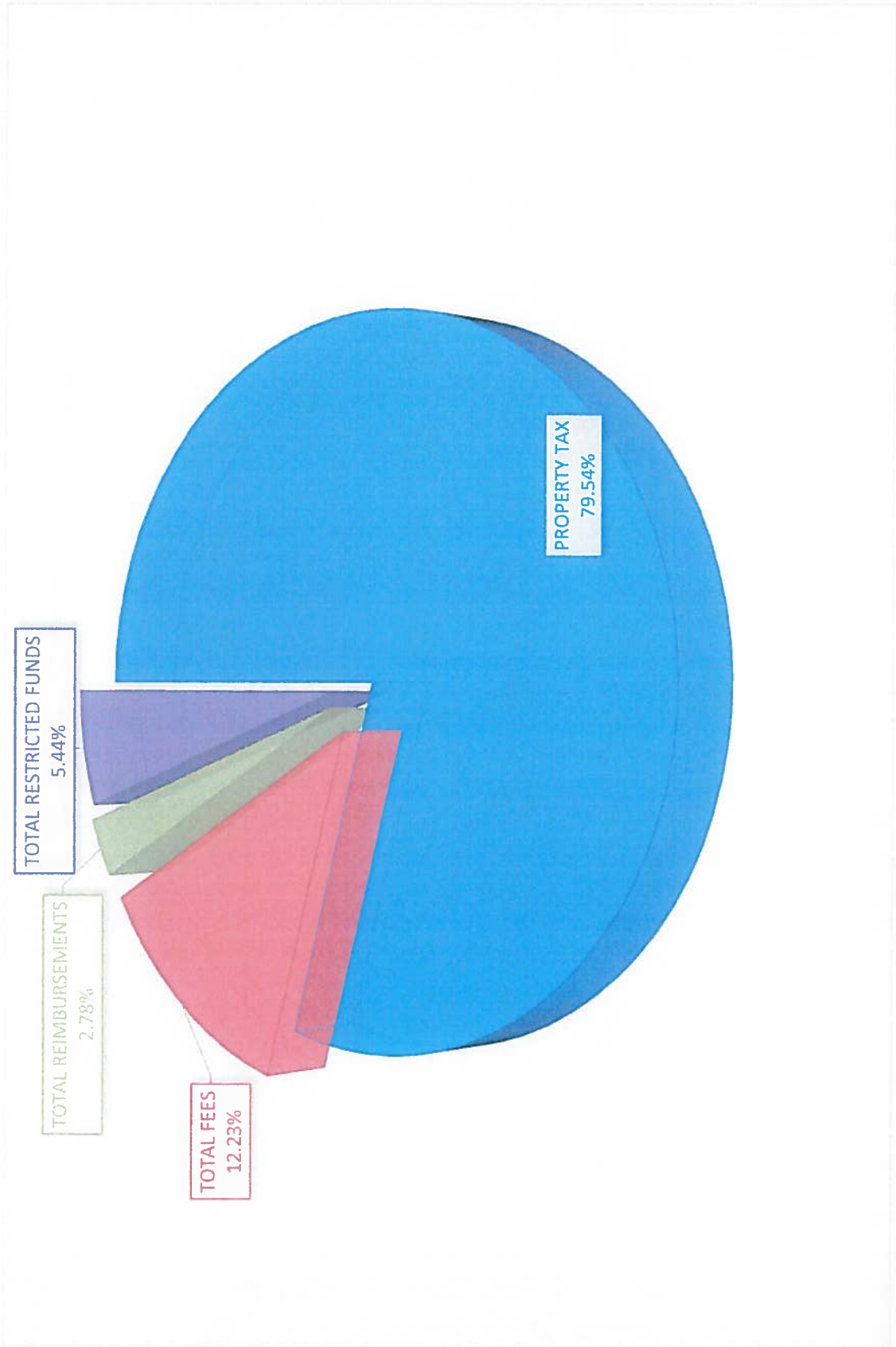
PROJECTED REVENUE FY 17/18

Funding Source	Final Budget FY 16/17	YTD thru 5/30/2017	Preliminary Budget FY 17/18	Prelim / Final Variance	Notes
<b>PROPERTY TAX</b>	<b>13,220,686</b>		<b>13,812,673</b>	<b>591,987</b>	
Ambulance Fees	1,546,988		1,700,000	153,012	
Prevention Fees	100,000		130,000	30,000	
Tower Lease Agreements	85,000		85,000	-	
Other Revenue Sources	110,000		65,000	(45,000)	
Interest	20,000		25,000	5,000	
Rainbow Div Admin Fees/SAFER Grant	25,000		59,250	34,250	Difference for SAFER II
Cost Recovery	60,000		60,000	-	
Annexation Fees				-	
<b>TOTAL FEES</b>	<b>1,946,988</b>	<b>0</b>	<b>2,124,250</b>	<b>177,262</b>	
Strike Team Reimb - OES	-			-	
Other Reimbursements	255,404		413,404	158,000	BR 1164 both payments.
GEMT - State Supplement	70,000		70,000	-	
<b>TOTAL REIMBURSEMENTS</b>	<b>325,404</b>	<b>0</b>	<b>483,404</b>	<b>158,000</b>	
<b>TOTAL GENERAL FUND REVENUE</b>	<b>15,493,078</b>	<b>0</b>	<b>16,420,327</b>	<b>927,249</b>	
LOANS					
Station 5 Loan	-		-	-	
CCAA Solar Loan	-		-	-	
Apparatus Loan	228307		-	(228,307)	
<b>TOTAL LOAN PROCEEDS</b>	<b>228,307</b>	<b>0</b>	<b>0</b>	<b>(228,307)</b>	
Donations & Grants	724,830		745,334	20,504	SAFER II money to RBW line item
Mitigation Fees & Interest	175,000		200,000	25,000	
<b>TOTAL RESTRICTED FUNDS</b>	<b>899,830</b>	<b>0</b>	<b>945,334</b>	<b>45,504</b>	

PROJECTED REVENUE FY 17/18

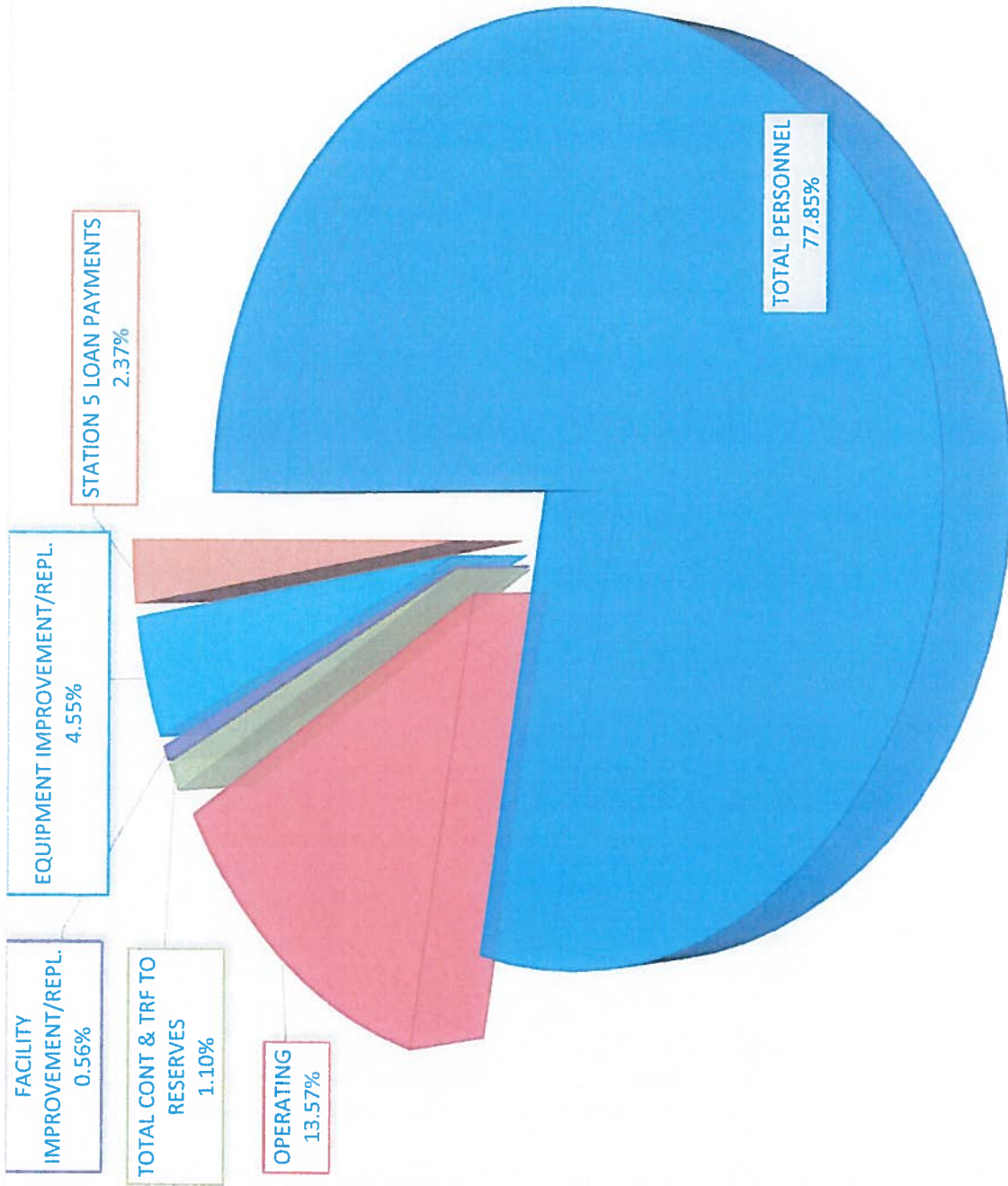
Funding Source	Final Budget FY 16/17	YTD thru 5/30/2017	Preliminary Budget FY 17/18	Prelim/Final Variance	Notes
Rollover	-		130,000	130,000	
Transfer from A/L & S/L Account	101,952		-	(101,952)	
Transfer from General Reserve Fund	120,000			(120,000)	
Transfer from Vehicle Reserve	125,000		179,596	54,596	remount, staff and reimb. Of BR
Transfer from Facility Reserve	-			-	Didn't move money over for station 4
Traffic Controllers	165,000			(165,000)	
Transfer to Equipment Reserve-Defib	-			-	
Transfer to Equipment Reserve-MDC	-			-	
<b>TOTAL INTERNAL FUNDS</b>	<b>511,952</b>	<b>0</b>	<b>309,596</b>	<b>(202,356)</b>	
<b>GRAND TOTAL ALL SOURCES</b>	<b>17,133,167</b>	<b>0</b>	<b>17,675,257</b>	<b>542,090</b>	





PROJECTED EXPENDITURES FY 17/18

Account	Final Budget FY 16/17	YTD thru 5/30/2017	Preliminary Budget FY 17/18	Prelim / Final Variance	Notes
<b>GENERAL FUND:</b>					
Total District Administration	161,791	-	169,322	7,531	
Salaries & Overtime	8,741,593	-	8,843,815	102,222	
Retirement	2,685,120	-	2,483,778	(201,342)	
Health Insurance	1,275,292	-	1,623,128	347,836	
Workers Compensation	500,000	-	640,000	140,000	
<b>Total Personnel</b>	<b>13,202,004</b>	-	<b>13,760,043</b>	<b>558,039</b>	
Operating	2,159,153	-	2,399,174	240,021	
Total Cont & Trf to Reserves	175,000	-	195,000	20,000	
Total Grant Expenditures	-	-	-	-	
<b>TOTAL GENERAL FUND</b>	<b>15,697,948</b>	-	<b>16,354,216</b>	<b>656,268</b>	
<b>CAPITAL:</b>					
Facility Improvement/Repl. Equipment	298,304	-	98,304	(200,000)	Solar Loans
Improvement/Replacement Station 5 Loan Payments	718,501 418,413	- -	804,324 418,413	85,823 -	
<b>TOTAL CAPITAL</b>	<b>1,435,218</b>	-	<b>1,321,041</b>	<b>(114,177)</b>	
<b>TOTAL EXPENDITURES</b>	<b>17,133,167</b>	-	<b>17,675,257</b>	<b>542,090</b>	



PROJECTED EXPENDITURE SUMMARY FY 17/18

Department	Final Budget FY 16/17	YTD thru 5/30/2017	Preliminary Budget FY 17/18	Prelim / Final Variance	Notes
<b>101 DIST BOARD ADMINISTRATION</b>					
Total Dist Board Administration	161,791	-	169,322	7,531	
<b>102 ADMINISTRATION</b>					
Salaries & Overtime	1,081,148	-	1,112,462	31,314	
Retirement	302,830	-	312,705	9,875	
Health Insurance	149,837	-	1,623,128	1,473,291	
Workers Compensation	500,000	-	640,000	140,000	
Total Personnel	2,033,815	-	3,688,296	1,654,481	
Total Operations	881,253	-	1,016,183	134,930	
<b>Total Administration</b>	<b>2,915,068</b>	-	<b>4,704,478</b>	<b>1,789,410</b>	
<b>103 FIRE PREVENTION</b>					
Salaries & Overtime	264,453	-	248,667	(15,786)	
Retirement	29,770	-	-	(29,770)	
Health Insurance	55,047	-	-	(55,047)	
Total Personnel	349,270	-	248,667	(100,603)	
Total Operations	53,700	-	77,978	24,278	
<b>Total Fire Prevention</b>	<b>402,970</b>	-	<b>326,645</b>	<b>(76,325)</b>	
<b>104 EMERGENCY SERVICES</b>					
Salaries & Overtime	6,683,224	-	6,805,879	122,655	
Retirement	2,277,393	-	2,127,682	(149,711)	
Health Insurance	1,027,012	-	-	(1,027,012)	
Total Personnel	9,987,629	-	8,933,562	(1,054,067)	
Total Operations	226,500	-	263,093	36,593	
<b>Total Emergency Services</b>	<b>10,214,129</b>	-	<b>9,196,655</b>	<b>(1,017,474)</b>	
<b>105 EMERGENCY MEDICAL SVCS</b>					
Total Personnel	155,059	-	44,431	(110,628)	
Retirement	28,026	-	-	(28,026)	
Health Insurance	20,104	-	-	(20,104)	
Total Personnel	203,189	-	44,431	(158,758)	
Total Operations	171,148	-	169,638	(1,510)	
<b>Total Emergency Medical Services</b>	<b>374,337</b>	-	<b>214,069</b>	<b>(160,268)</b>	

PROJECTED EXPENDITURE SUMMARY FY 17/18

Department	Final Budget FY 16/17	YTD thru 5/30/2017	Preliminary Budget FY 17/18	Prelim/Final Variance	Notes
<b>106 RESERVES</b>					
Salaries & Overtime	418,264	-	416,473	(1,791)	
Retirement	45,931	-	43,390	(2,541)	Added SAFER
Health Insurance	15,000	-	-	(15,000)	
Total Personnel	479,195	-	459,863	(19,332)	Added SAFER
Total Operations	8,100	-	5,500	(2,600)	
<b>Total Reserves</b>	<b>487,295</b>	-	<b>465,363</b>	<b>(21,932)</b>	
<b>107 COMMUNICATIONS</b>					
Personnel	2,011	-	2,071	60	
Total Operations	455,237	-	487,852	32,615	
Total Communications	<b>457,248</b>	-	<b>489,923</b>	<b>32,675</b>	
<b>108 SHOP/MAINTENANCE</b>					
Salaries & Overtime	161,518	-	170,056	8,538	
Retirement	15,730	-	-	(15,730)	
Health Insurance	22,949	-	-	(22,949)	
Total Personnel	200,197	-	170,056	(30,141)	
Total Operations	266,015	-	277,430	11,415	
<b>Total Shop/Maintenance</b>	<b>466,212</b>	-	<b>447,486</b>	<b>(18,726)</b>	
<b>109 TRAINING</b>					
Total Personnel	42,479	-	43,775	1,296	
Total Operations	101,500	-	101,500	-	
<b>Total Training</b>	<b>143,979</b>	-	<b>145,275</b>	<b>1,296</b>	

PROJECTED EXPENDITURE SUMMARY FY 17/18

Department	Final Budget FY 16/17	YTD thru 5/30/2017	Preliminary Budget FY 17/18	Prelim/Final Variance	Notes
Contingency Fund	175,000	-	195,000	20,000	
Transfer to Vehicle Reserves	-	-	-	-	
Transfer to Facilities	-	-	-	-	
Transfer to Equipment Reserves-EKG Repl.	-	-	-	-	
Transfer to Equipment Reserves-MDC Repl.	-	-	-	-	
<b>Total Cont &amp; Trf to Reserves</b>	<b>175,000</b>	-	<b>195,000</b>	<b>20,000</b>	
<b>200 FALLBROOK CAPITAL</b>					
Building Repairs	-	-	-	-	
Wildland PPE-Single Layer	-	-	-	-	
EMS Equipment-Software	29,839	-	-	(29,839)	
Comm. Equip. 800 Mhz Upgrade	85,000	-	110,000	25,000	
Station 5 Construction	-	-	-	-	
Station 5 Loan Payment #1	182,739	-	182,739	-	
Station 5 Loan Payment #2	235,674	-	235,674	-	
Station 4 Project	250,000	-	50,000	-	
ECAA Solar Loan	12,575	-	12,575	-	Station #5 Solar Payment
ECAA/Solar Loan Payment	35,729	-	35,729	-	
HWY 76 Traffic Controllers	2,000	-	-	(2,000)	Proj. cost less than estimated
Apparatus Loan	45,662	-	91,324	45,662	
Emergency Vehicles	556,000	-	603,000	47,000	
<b>Total Capital</b>	<b>1,435,218</b>	-	<b>1,321,041</b>	<b>(114,177)</b>	
<b>FALLBROOK GENERAL FUND</b>					
Total District Administration	161,791	-	169,322	7,531	
Total Personnel	13,202,004	-	13,590,721	388,717	
Total Operations	2,159,153	-	2,399,174	240,021	
Total Cont & Trf to Reserves	175,000	-	195,000	20,000	
<b>TOTAL FALLBROOK GEN FUND</b>	<b>15,697,948</b>	-	<b>16,354,216</b>	<b>656,268</b>	
Total Fallbrook General Fund	15,697,948	-	16,354,216	656,268	
Total Fallbrook Capital	1,435,218	-	1,321,041	(114,177)	
<b>Total Fallbrook</b>	<b>17,133,166</b>	<b>0</b>	<b>17,675,257</b>	<b>542,091</b>	

**ROBERT H. JAMES**

ATTORNEY AT LAW

ROBERT H. JAMES, Esq.  
roberthjameslaw@gmail.com

3668 KATIE LENDRE DRIVE  
FALLBROOK, CALIFORNIA 92028

TELEPHONE  
(760) 723-9018

May 1, 2017

**Board of Directors  
North County Fire Protection District**

Re: General Counsel Board Report for May 2017

**AB 987: Major Shift for Retaliation Claims**

In response to an adverse court decision, California passed a law which expands workplace protections. It provides a paradigm shift in favor of employees with respect to retaliation claims. The new law overturns the retaliation holding in *Rope v. Auto-Chlor System of Washington Inc.*, and makes it unlawful for an employer to retaliate or otherwise discriminate against a person for "requesting" an accommodation based on religion or disability.

Both federal and California law require employers to make employment decisions without regard to race, religion, religious observance, color, age, sex, sexual orientation, gender identity, gender expression, national origin, ancestry, marital status, medical condition as defined by applicable state or federal law, disability, genetic information or predisposition, military service, military and veteran status, and pregnancy, childbirth and related medical conditions.

Prior to this law's passing, *Rope's* holding provided that a mere request for leave as an accommodation did not qualify as a "protected activity" under the Fair employment and Housing Act because such a request did not oppose any conduct forbidden by the FEHA. When plaintiff employees would classify their "protected activity" as a request for leave, courts, relying on *Rope*, had the ability to grant summary judgment in favor of employers because such requests did not constitute a "protected activity."

In finding the conduct not protected, the court stated that it found "no support" for the proposition that: "a mere request... for an accommodation, without more, constitute a protected activity sufficient to support a claim for retaliation... On the contrary, case law and FEHA's implementing regulations are uniformly premised on the principle that the nature of activities protected... demonstrate some degree of opposition to or protest of the employer's conduct or practices based on the employee's reasonable belief that the employer's action or practice is unlawful."

With AB 987, employers are held to an even higher standard, as a mere "request for reasonable accommodation based on religion or disability," now constitutes "protected activity" under the FEHA for purposes of retaliation claims. Now more than ever, employers should move to train their management teams to understand the importance of responding appropriately to requests for accommodations and their legal obligations.

ROBERT H. JAMES, Attorney at Law



Robert H. James, General Counsel for the  
North County Fire Protection District

RHJ/klm

cc: Chief Steve Abbott

PAGE INTENTIONALLY BLANK





**NORTH COUNTY FIRE  
PROTECTION DISTRICT  
FIRE CHIEF/CEO**

**TO:** BOARD OF DIRECTORS  
**FROM:** CHIEF MAROVICH  
**DATE:** MAY 23, 2017  
**SUBJECT:** WRITTEN CORRESPONDENCE

● **WRITTEN COMMUNICATION:**

- Letter from CalChiefs President – Update on EMS Litigation

● **BOARD RECOGNITION PROGRAM:**

● **May 1, 2017 - Thank You Note:**

Captain Rich Berry  
Engineer Jason Bracci  
FF/PM Rob Hager  
FF/PM Kyle Krenz  
LTAF Chris Pena

● **April 25, 2017 – Thank You Note:**

Captain John Choi  
Engineer Sam Russell  
FF/PM Derek Wheeler

● **April 25, 2017 – Thank You Note:**

D/C Kevin Mahr

Engine 1112:

A/Captain M. Benoit  
Engineer S. McInerney  
FF/PM B. Moore

Engine 1114:

Captain P. August  
Engineer M. Lindsey  
FF/PM J. Rivera

Medic 1194:

FF/PM E. Alter-  
Reitz  
LTAF G. Medica

**Employee Recognition**

**May 23, 2017**

**Page 2 of 2**

- **April 25, 2017 – Thank You Note:**

Captain John Choi  
Engineer Sam Russell  
FF/PM Derek Wheeler  
FF/PM Jorge Gonzalez  
LTAF Robert Castellano

- **Undated Thank You Note:**

Captain Rob Decamp  
Engineer Jason Bracci  
FF/PM Dennis Soriano  
FF/PM Klayton Symmes  
LTAF Enrique Jacobo



## CALIFORNIA FIRE CHIEFS ASSOCIATION

---

1851 Heritage Lane, Ste. 138 • Sacramento, CA 95815

Off: 916-923-9455 [www.CalChiefs.org](http://www.CalChiefs.org)

**TO:** CalChiefs Membership  
**FROM:** Michael DuRee, CalChiefs President  
**RE:** Update on EMS Litigation

As you know, CalChiefs sued the California Emergency Medical Services Authority (CalEMSA) in November 2015 to secure clarification from the federal court over the issue of whether cities and fire districts that exclude competing providers from delivering prehospital emergency medical services in their jurisdiction under state Health and Safety Code Section 1797.201 ("Section 201") are immune from lawsuits brought under federal anti-trust laws. |

For years, the lack of clarity from the courts on this issue has created disputes in many communities between cities and fire districts, county LEMSAs and Cal EMSA over our rights in the provision of prehospital emergency medical services.

I am pleased to report that the U.S. District Court for the Central District of California – in a separate action from the CalChiefs' lawsuit – ruled several weeks ago that the EMS Act extends immunity to cities and fire districts from federal anti-trust lawsuits under what is known as the *Parker* doctrine.

In its March 28<sup>th</sup> decision dismissing an anti-trust lawsuit filed by private provider AmeriCare MedServices, Inc. against 12 cities in Orange County (and CARE Ambulance Service, Inc., with whom eight of the cities contract for emergency ambulance services), the federal district court ruled as follows:

- In enacting the EMS Act, the California Legislature expressly intended to extend federal anti-trust immunity to local governments for the provision of emergency medical services.
- As stated clearly in the EMS Act, Section 1797.224 does not limit a local government's authority to maintain a monopoly emergency ambulance service under Section 201.

Given that the federal district court ruling squarely addresses the issue of anti-trust immunity that CalChiefs have long sought to clarify, we have withdrawn our lawsuit from federal court. AmeriCare has appealed the Orange County ruling with the U.S. Court of Appeals for the Ninth Circuit. If that ruling is reversed, CalChiefs will then ~~make a decision~~ on how to proceed, including possibly refiling its case.

In upholding the clear language and intent of the EMS Act and Section 201, the court's ruling is a victory for cities, counties, and fire agencies throughout California and the communities we serve. We encourage you to share the news of this ruling with your labor groups and elected bodies in your service area.

*"To strengthen and advocate for the California Fire Service through leadership, unity and collaboration."*

Hello,

I wanted to take time to thank all of you who helped Ron and I. In more than one occasion we appreciate your timely response but more importantly, your compassion. Kindness in a time of crisis takes a special kind of person.  
Thank you so much

May 1, 2017:

Rich Berry  
Jason Bracci  
Rob Hager  
Kyle Krenz  
Chris Pena

Dear Fallbrook Fire Department

April 25, 2017:  
Captain Choi  
Engineer Russell  
FF/PM Wheeler

Thank you so much for quickly helping me on Sunday March 26 in the Albertson's parking lot. It was extremely stressful having my daughter locked in the car. Your quick assistance made me feel safe and very grateful. All of you are amazing!!

April 25, 2017:

1194 - Alter-Reitz & Medica  
1114 - August, Lindsey & Rivera  
1112 - Benoit, McInerney & Moore  
1104 - Mahr

"A-Crew," Station #4 -

Thanks for hauling my ass off  
Monserate Mountain Trail on 4/13/2017.  
Sorry you had to bump the litter  
so far. Next time I'll puss-out  
further down the mountain closer to  
a road!

*Semper Fidelis,*

4/25/17

TO: "A" Crew

A Crew Personnel:  
Captain John Choi  
Engineer Sam Russell  
FF/PM Derek Wheeler  
FF/PM Jorge Gonzalez  
LTAF Robert Castellano

For the kindness  
you've shown.

Thank you so much for the  
wonderful care you gave me  
on Good Friday

4c

BRACCI 14  
DESCAMP 14  
JACOBO 1194  
SORIANO 1194  
SYMMES 14

Your friendship means the world to me.

Thank you for caring.

THANK YOU SO VERY  
MUCH FOR YOUR ASSISTANCE





## CalPERS Investment Office Saves Millions in Expenses over Six-Year Period; More Cost Effective than Peers

---

May 16, 2017

Communications & Stakeholder Relations

(916) 795-3991

Brad W. Pacheco, Deputy Executive Officer

Wayne Davis, Chief, Office of Public Affairs

Contact: Megan White, Information Officer

newsroom@calpers.ca.gov

### Increase in internally managed funds results in significant cost reductions

**SACRAMENTO, CA** - The California Public Employees' Retirement System (CalPERS) today reported annual ongoing costs for its investment operations have declined by approximately \$404 million since fiscal year 2010-11. The annual CEM Benchmarking survey also found that CalPERS is a low-cost system compared to its peers.

"The Investment Office has worked diligently to decrease the costs to the Fund," said Henry Jones, CalPERS Board vice president and Investment Committee chair. "The team's commitment to internal asset management and innovative cost reductions have resulted in significant savings."

The cost to manage the portfolio for fiscal year 2015-16 was approximately \$1.47 billion, with external management fees contributing 92 percent of the amount.

Contributors to the savings include transitioning assets from external managers to internal management when possible, reducing external management fees, and decreasing the number of outside consultants and advisors. These savings exclude profit sharing fees to external managers, which can be volatile.

"We are encouraged by our progress and committed to finding new ways to decrease costs while not compromising quality," said Ted Eliopoulos, CalPERS chief investment officer. "Our team has been very successful in bringing more investments in-house and we look forward to doing this even more in the future."

Each year, CalPERS participates in the CEM Benchmarking survey, which independently analyzes the System's costs against a customized peer group of both U.S. and global pension investment organizations. The benchmark figure is constructed to reflect the costs peers would incur if they had the same asset allocation mix as CalPERS.

For the calendar year 2015, CEM found the total cost to manage the CalPERS portfolio was 32.5 basis points, compared to CEM's benchmark of 42.1 basis points. CalPERS was deemed "cost-advantaged" when compared to its peers.

CalPERS has spent considerable time and effort reducing costs in all areas of the investment program during the last several years. The focus includes financial reporting, cost awareness and management, fee reductions, and benchmarking. Cost effectiveness is also embedded in CalPERS Investment Belief number eight: "Costs matter and need to be effectively managed." The goal of all cost initiatives is to improve net returns on assets.

To learn more, view the CalPERS Investment Cost Effectiveness (PDF).

For more than eight decades, CalPERS has built retirement and health security for state, school, and public agency members who invest their lifework in public service. Our pension fund serves more than 1.8 million members in the CalPERS retirement system and administers benefits for 1.4 million members and their families in our health program. CalPERS' total fund market value currently stands at approximately \$322 billion. For more information, visit [www.calpers.ca.gov](http://www.calpers.ca.gov).

# Chief Abbott addresses fire tax

By Joe Naiman (<http://villagenews.com/author/xcont-jnaiman/>) on May 13, 2017 · 2 Comments (<http://villagenews.com/local/chief-abbott-addresses-fire-tax/#comments>)

Print This Post ▼

**f** ([http://www.facebook.com/sharer.php?u=http://villagenews.com/local/chief-abbott-addresses-fire-tax/&t=Chief Abbott addresses fire tax](http://www.facebook.com/sharer.php?u=http://villagenews.com/local/chief-abbott-addresses-fire-tax/&t=Chief%20Abbott%20addresses%20fire%20tax))

**t** ([http://twitter.com/home?status=Chief Abbott addresses fire tax => http://villagenews.com/local/chief-abbott-addresses-fire-tax/](http://twitter.com/home?status=Chief%20Abbott%20addresses%20fire%20tax))

**g+** (<https://plus.google.com/share?url=http://villagenews.com/local/chief-abbott-addresses-fire-tax/>)

**in** ([http://www.linkedin.com/shareArticle?mini=true&url=http://villagenews.com/local/chief-abbott-addresses-fire-tax/&title=Chief Abbott addresses fire tax&summary=&source=Village News](http://www.linkedin.com/shareArticle?mini=true&url=http://villagenews.com/local/chief-abbott-addresses-fire-tax/&title=Chief%20Abbott%20addresses%20fire%20tax&summary=&source=Village%20News))

mailto:?subject=Village%20News%20%3A%20Chief%20Abbott%20addresses%20fire%20tax&send%20this%20page%20to%20Abbott%20addresses%20fire%20tax.%0AYou%20can%20read%20it%20on%20villagenews.com%20local%20chief-abbott-addresses-fire-tax%2F



North County Fire Protection District (NCFPD) fire chief Steve Abbott was a speaker at the Fire Districts Association of California conference in Monterey last month.

Abbott presented a white paper on the State Responsibility Area Fire Prevention Benefit Fee which assesses the owner of each property with habitable structures and in a firefighting state responsibility area \$150 annually. The white paper “Rekindle: A Mutual Aid Request to Extinguish the State Fire Tax, Again” notes that fire agencies themselves are receiving little benefit from the tax.

“The whole goal of the presentation was to give the districts the direction that they needed to provide information to the Howard Jarvis Taxpayers Association to support their claim that it’s an

unfair tax,” Abbott said. “I think the mission was accomplished.”

In 2011 the California state legislature made property with habitable structures and in a firefighting state responsibility area subject to the “State Responsibility Area Fire Prevention Benefit Fee”. The legislature and Governor Brown left implementation of the \$150 annual fee to the Board of Forestry.

The assessment affects 56 of California’s 58 counties; Sutter County is mostly irrigated agriculture and has no California Department of Forestry and Fire Protection responsibility area while San Francisco County consists entirely of the City of San Francisco and is covered by its city fire department.

Cal Fire’s primary responsibility is wildland fire prevention and suppression, which the state legislature noted in its decision to include areas within local fire districts since local fire agencies focus on life and property protection. If a local agency is providing fire protection the fee is reduced by \$35 to \$115 annually.

“We’re not getting anything, literally anything, in return,” Abbott said. “That’s been the case since the fee was enacted in 2011.”

The NCFPD totals approximately 92 square miles, and approximately 88 square miles of that is within a state responsibility area. NCFPD property owners are taxed more than \$1 million each year for the state fire fee.

Approximately 150 Fire Districts Association of California members were in the audience when Abbott gave his presentation.


“It was very well received,” said Abbott. “I didn’t know how it was going to go because there are many districts that are served by Cal Fire.”

The consensus of the areas served by Cal Fire was supportive of Abbott’s arguments.

“They weren’t receiving any benefit either,” said Abbott.

The Howard Jarvis Taxpayers Association is challenging the constitutionality of the assessment, which was enacted without voter approval on the grounds that those paying what was declared to be a fee rather than a tax do not receive a special benefit or direct service.

## Fire mitigation fee rates unchanged this fiscal year

by Joe Naiman, May 12, 2017 (<https://www.thecoastnews.com/2017/05/12/fire-mitigation-fee-rates-unchanged-this-fiscal-year/>), 0 

The fire mitigation fee rates paid by developers to fund the cost of fire department facilities serving the new development will not change for Fiscal Year 2017-18. The San Diego County Board of Supervisors voted 5-0 May 2 to maintain the fees at their 2016-17 rates. The fee for non-agricultural construction will remain at 56 cents per square foot, the fee for agricultural buildings without sprinklers will remain at 15 cents per square foot, the fee for agricultural buildings with fire sprinkler systems remains at two cents per square foot, and the fee for poultry and greenhouse buildings is still one cent per square foot.

The supervisors also accepted the Fire Mitigation Fee Review Committee's annual report and found that the 22 participating fire agencies were in conformance with the County Fire Mitigation Fee Ordinance for Fiscal Year 2015-16.

"There really isn't a fire season any more; wildfires are a threat all year long," Supervisor Bill Horn said. "That's why it's so important to keep our fire mitigation fee program well-funded and to maintain the fee structure through the next fiscal year."

The county established the Fire Mitigation Fee Program in 1986 to provide funding for fire protection and emergency medical services in the unincorporated communities.

Although local fire agencies lack the legal authority to impose mitigation fees on new development, the county collects a fee from building permit applicants on behalf of 19 independent fire protection districts and three county service areas with fire protection responsibility. The mitigation fees are distributed quarterly to agency accounts and must be used for capital projects or to purchase firefighting equipment or supplies which will serve new developments.

The Fire Mitigation Fee Review Committee reviews the annual reports of the participating agencies to confirm that the improvements are necessary to serve new development.

The committee consists of two fire chiefs (currently Tony Michel of the Rancho Santa Fe Fire Protection District and Bill Paskle of the Alpine Fire Protection District), one elected director of a fire protection district (currently Ken Munson of the North County Fire



(h



(h



(h

/c



(h

/c

S

h

ir

e

Close Menu

Protection District), one County Service Area staff member (currently Theresa Vargas), one San Diego County Fire Authority staff member (currently Susan Quasarano), and one representative apiece from the Building Industry Association (currently Matt Adams), the San Diego County Farm Bureau (currently executive director Eric Larson), and the county’s Planning Commission (currently David Pallinger).

(f) The County Fire Mitigation Fee Ordinance allows fee ceilings to be increased or decreased in proportion to changes in the Cost of Construction Index. The ordinance also requires an evaluation of the base fee every five years based upon dividing the average cost in current dollars to construct a fully-equipped fire station within the county’s unincorporated area by the average square footage of structures served by that average fire station.

That result becomes the new base fee and was last adjusted in 2014. A 8.19 percent increase in the Cost of Construction Index between October 2014 and October 2015 led to fee increases last year from 52 cents per square foot for non-agricultural construction and 14 cents per square foot for agricultural buildings without sprinklers.

This year the change in the Cost of Construction Index was small enough that no changes in the fees were warranted.

The Rancho Santa Fe Fire Protection District received \$205,396.48 of Fire Mitigation Fee Program revenue in Fiscal Year 2015-16. County Service Area No. 107, which provides fire protection to the Elfin Forest and Harmony Grove areas, had mitigation fund revenue of \$169,816.96.

The San Marcos Fire Protection District which serves unincorporated San Marcos, collected \$46,131.34. The Vista Fire Protection District, which covers unincorporated Vista and also part of Bonsall, had \$26,181.40 of revenue.

Because the funding is used for capital improvements, it is not required to be spent in a particular fiscal year and funding can be used for debt service payback. The Fiscal Year 2016-17 planned capital expenditures approved by the Fire Mitigation Fee Review Committee include construction of a new Vista Fire Protection District fire station for which Fire Mitigation Fee Program revenue will be allowed for 53 percent of the estimated \$5 million total cost, a Type I fire engine for Harmony Grove with a \$612,250 cost, and San Marcos Fire Protection District debt service payback.

- [HOME \(/\)](#) +
- [CITIES](#) +
- [NEWS](#) +
- [OPINION](#) +
- [COLUMNS](#) +
- [EVENT CALENDAR \(HTTPS://WWW.THECOASTNEWS.C /CALENDAR/\)](https://www.thecoastnews.com/calendar/)
- [CLASSIFIEDS \(HTTPS://WWW.THECOASTNEWS.C /BROWSE-CLASSIFIEDS/\)](https://www.thecoastnews.com/browse-classifieds/)
- [BUSINESS DIRECTORY \(HTTP://LOCAL.THECOASTNEWS.CC\)](http://local.thecoastnews.com)
- [LEGAL NOTICES \(HTTPS://WWW.THECOASTNEWS.C /CATEGORY/LEGAL-NOTICES/\)](https://www.thecoastnews.com/category/legal-notices/)
- [READ DIGITAL EDITION \(HTTPS://WWW.THECOASTNEWS.C /DIGITAL-EDITION/\)](https://www.thecoastnews.com/digital-edition/)
- [ADVERTISING](#) +
- [SUBSCRIBE \(HTTPS://WWW.THECOASTNEWS.C\)](https://www.thecoastnews.com)

No Comments Yet 0 <https://www.thecoastnews.com/2017/05/12/fire-mitigation-fee-rates-unchanged-this-fiscal-year/#comments>



How To Make Your Next Local Event A Success  
(<https://patch.com/california/oceanside-camppendleton/how-to-make-your-next-local-event-a-success>)



Public Meetings For O-side Election Boundaries  
(<https://patch.com/california/oceanside-camppendleton/public-meetings-for-o-side-election-boundaries>)



Cinco De Mayo DUI Patrols Voted In Force  
(<https://patch.com/california/oceanside-camppendleton/cinco-de-mayo-dui-patrols-voted-in-force>)

Police & Fire ([/california/oceanside-camppendleton/police-fire](https://patch.com/california/oceanside-camppendleton/police-fire))

# Wildland Fire Training Exercise Begins At Camp Pendleton

BREAKING: "Fire season" officially starts next month, and crews want to be prepared for what could be a tough one despite recent rains.

By Southern California Patch (Patch Staff) - (<https://patch.com/users/southern-california-patch>) May 4, 2017 12:13 pm ET **P** (<http://my.patch.com/article/27063642/edit>)

Like 2 Share



CAMP PENDLETON, CA – Military and civilian firefighters will conduct their annual Wildland Fire Fighting Exercise today at Lake O'Neill on Camp Pendleton to prepare for the upcoming fire season, which starts next month.

The annual exercises began in response to a spate of wildfires in October 2007 that resulted in 10 deaths, about 1,600 homes destroyed and roughly 369,000 acres burned. One of the blazes, the Ammo Fire, charred more than 21,000 acres on Camp Pendleton.

Participants in this year's drill will work together to "streamline response and integrated communication efforts to provide ready, trained and certified military and civilian resources to combat wildland fires in the region, culminating with a cooperative effort to extinguish wildland fires," according to a Camp Pendleton statement.

Marine Corps Installation West Fire and Emergency Services program manager George Shinrock said agencies have a vested interest in building their relationships ahead of what could turn out to be a heavy fire season.

"We are all working to combat the ravages of wildfires, both on and off the installations in the region," Shinrock said.



**Health Care, Trump, And The Waffle House:  
Patch Morning Briefing (<https://patch.com/california/oceanside-camppendleton/s/g43iv/health-care-trump-and-the-waffle-house-patch-morning-briefing>)**

<https://patch.com/california>

Did a serial killer fake his own death, Hillary plots a comeback, and maybe it's time to stay off the rollercoaster.

Cal Fire Capt. Isaac Sanchez said more plants growing as a result of heavy rains over the winter could aggravate the wildfire risk.

"There has been a massive increase in grass here in San Diego County, increasing the threat of a catastrophic fire," Sanchez said. "It just adds more fuel."

**ALSO SEE: [San Onofre Beach Reopens After Shark Attack](#)**



PUBLIC SAFETY

# County Emergency Management Capabilities Meet High Standards



*The Office of Emergency Services coordinates with the region during an emergency.*

By **Yvette Urrea Moe**, County of San Diego Communications Office

May 3, 2017 | 9:53 AM

The County Office of Emergency Services has earned national re-accreditation after a comprehensive and rigorous review of its emergency management program and capabilities.

San Diego is one of just **28 counties** in the country, and the only local government in California, to achieve these standards of excellence.

In 2007, the Office of Emergency Services was one of the first county governments to achieve accreditation with the Emergency Management Accreditation Program, an

independent nonprofit organization that fosters excellence and accountability in emergency management. The accreditation must be renewed every five years.

“The Emergency Management Accreditation Program sets a high bar. They devise the standards which define a high performing emergency management program and we are proud to be among those who’ve achieved it,” said Holly Crawford, Office of Emergency Services director. “This re-accreditation is a reflection of the years of public safety investments made by leaders in our region, the hard work of county and city emergency managers and first responders, and the culture of collaboration around disaster response and recovery that’s been maintained and nurtured for years in our region.”

The review demonstrated San Diego County meets all 64 standards in 16 categories of emergency management. They include hazard mitigation, mutual aid, resource management and logistics, prevention, communications and warning, training and crisis communications and public education for natural or man-made emergencies. This year, the review committee also included new areas in critical infrastructure and key resource restoration, debris management and private sector coordination.

County Emergency Services also highlighted some of their best practice programs such as [Accessible AlertSanDiego](#), which delivers emergency alerts to people who are sight or hearing impaired, and [First Responder Training Videos](#) to help police and firefighters communicate with physically, cognitive or emotionally disabled people during an evacuation. They also demonstrated some of the technology advancements made since the last review, including public safety mapping on the SD Emergency website and the [SD Emergency App](#), which allows people to use their mobile phone to create a disaster plan and receive emergency information.

“Through their commitment and leadership, they have proven to their communities and stakeholders that their programs are sustainable and that they continue to focus on their communities’ best interests,” wrote Robie Robinson, EMAP Commission Chair.

The EMAP review process is voluntary, which means that the initial evaluation and the documentation is done by the Office of Emergency Services and is then presented to emergency management peers who visit and evaluate the office. An EMAP committee then makes a final recommendation based on the materials provided by the County and the independent evaluators.

State, territorial and local government programs that coordinate preparedness and response for disasters can apply for the accreditation.

EMAP is the only accreditation process for state and local emergency management programs.

Ad Place your ad here. Click triangle to begin. ◀ ?

## Public safety costing more, says fire chief



Ramona Fire Department Chief Adam Lambert gives a PowerPoint presentation to the Ramona water board. Seated directly behind him is Tony Mecham, Cal Fire district unit chief and San Diego County Fire Authority chief. (Karen Brainard)

By **Karen Brainard**

APRIL 20, 2017, 8:58 AM

**T**he challenge of funding Ramona Fire Department and maintaining its level of service while costs continue to escalate was the focus of an informational workshop presented to Ramona Municipal Water District directors, who were told the problem is not unique to the community.

"From my perspective, the cost of public safety is going to continue to increase," said Tony Mecham, Cal Fire district unit chief and San Diego County Fire Authority chief, at the water board's April 11 meeting.

"Every agency in California is facing this, not just you, not just Cal Fire, but all local governments (are) struggling with how we're going to deal with this in the future," he continued. "Many agencies are at the tipping point where the costs to provide public service are outweighing their revenues, and many agencies are operating out of their reserves."

The water district has been contracting with Cal Fire since 1992 to staff the department's ambulances and fire engines at three fire stations; provide administrative, dispatching, fleet mechanic, and warehouse and emergency supply services; and telecommunications and information technology solutions.

Among suggested options to help fund the fire department is a ballot measure to raise the \$188.52 fire EDU (equivalent dwelling unit) fee that residents pay, or join the San Diego County Fire Authority as some rural agencies have done.

"There are lots of different ways to move forward," said David Barnum, RMWD general manager, adding that in closed session they would talk about one of those ways.

According to the agenda, the closed session concerned the properties of Ramona's three fire stations with the County of San Diego the negotiating party with the district, and "price and terms of payment" under negotiation.

Cal Fire's contractual agreement with RMWD is based on maximum personnel and services costs, said Ramona Fire Department's new chief, Adam Lambert, but RMWD only pays the actual cost of personnel and services, which historically averages \$850,000 less than the contract amount each year. Lambert, a Cal Fire Battalion chief, replaced Steve Foster, who retired as fire chief on April 6.

In fiscal year 2015-16, Cal Fire's agreement with the district was for \$5.95 million but the actual cost to the district ended up being just under \$5 million. The fire department is mostly funded by the fire EDU and property tax revenues.

Lambert said they expect to propose a two-year agreement this year. For fiscal year 2017-18, the maximum contract amount could be \$6.2 million with \$5.4 million estimated as the actual cost. That could rise by about \$300,000 the following year.

The fire chief said the call volume has increased 33 percent in the last five years and medical aid responses accounted for 2,439 calls, or 68 percent. The department's two ambulances run an average of 6.7 calls per day and to transport a patient down the hill to an area hospital could take two to four hours, he said.

If the current trends continue, Ramona will exceed 4,400 responses this year, "which is significant for us," said Lambert.

To provide additional paramedic support, the department wants to add a paramedic to the two personnel on each fire engine.

Mecham and Lambert said they are trying to reduce costs and will be able to save \$200,000 by re-organizing staff so some higher level/higher salary positions may be replaced with lower level staff. About \$30,000 in savings is also expected by moving fleet maintenance from Cal Fire's agreement to RMWD.

Board president Thomas Ace said the board needs to be "proactive rather than reactive."

"We need to get the information out, we need to understand the problem, we need to work together as a board to come up with solutions to these problems," he said.

Copyright © 2017, Ramona Sentinel

This article is related to: [San Diego County](#)



## Little Hoover Commission Refining Special Districts Review

At its business meeting last week, the Little Hoover Commission set direction for the next steps in its review of special districts that began last August. Several Commissioners articulated an evolution in their opinion on special districts and the approach the Commission should be taking. Generally, the Commission expressed a desire to focus on how special districts and the State can provide the public with better information about local services providers. The Commission will now call a "roundtable" meeting in June with key stakeholders in order to refine the recommendations it is drafting for its final report.

Commissioners in attendance were in consensus that extreme approaches to local governance, such as the 10-year sunset idea referred to as a "special district death sentence" by a Commissioner in a previous meeting, are not the right approach. Rather, Commissioners articulated a desire to provide local communities with the information they need to best make determinations at the local level. They also expressed a desire to help local agency formation commissions perform their mission of reviewing municipal services and overseeing formations, dissolutions, and reorganizations of local agencies.

Five of the 12 sitting Commissioners (there is currently one vacancy) participated in last week's business meeting, including Commission Chair Pedro Nava, Vice-Chair Sean Varner, Assembly Member Chad Mayes, David Beier, and Jana Sidley.

Many of the Commissioners noted the value of the work special districts perform, including Commissioner Beier who commented that "Special Districts serve an important and vital purpose." Commissioner Sidley noted that she has met with several special district officials and among them, "All are well run and doing important work that I think the communities appreciate." However, these Commissioners also discussed room for improvement.

Commissioner Beier stated that, "There is an opportunity to enhance efficiency through transparency." Commissioner Sidley shared that she would like to ensure taxpayers know who to call to address concerns related to their services, and Commissioner Varner added that, "Transparency is key and taxpayers need to know this information."

CSDA Advocacy and Public Affairs Director Kyle Packham was present at the business meeting and spoke to special districts' ongoing commitment to transparency and accountability. Packham noted that CSDA supports opportunities to work together with the Commission to improve upon these efforts, which were highlighted in [CSDA's August 8, 2016 written testimony](#) to the Commission. CSDA looks forward to further discussions with the Commission, and will attend the upcoming roundtable meeting on behalf of all special districts.

Little Hoover Commission Chair, Pedro Nava, will serve as the keynote speaker at Special Districts Legislative Days May 16-17 in Sacramento. It's not too late to register at [legislativedays.csda.net](http://legislativedays.csda.net). Check out a sneak peek of the agenda [here](#).

[California Special Districts Association](http://www.csda.net) | 1112 I Street | Suite 200 | Sacramento, CA 95814 | 877.924.CSDA (2732)

[f](#) FACEBOOK [t](#) TWITTER

PAGE INTENTIONALLY BLANK



**NORTH COUNTY FIRE  
PROTECTION DISTRICT  
FIRE CHIEF/CEO**

**TO:** BOARD OF DIRECTORS  
**FROM:** CHIEF MAROVICH  
**DATE:** MAY 23, 2017  
**SUBJECT:** COMMENTS, REPORTS AND UPDATES

● **STAFF COMMENTS/REPORTS/UPDATES:**

● **CHIEF MAROVICH:**

---

---

---

---

● **CHIEF OFFICERS & STAFF:**

---

---

---

---

● **BOARD:**

---

---

---

---

● **BARGAINING GROUPS:**

---

---

---

---

● **PUBLIC COMMENT:**

---

---

---

---

PAGE INTENTIONALLY BLANK





**NORTH COUNTY FIRE  
PROTECTION DISTRICT  
FIRE CHIEF/CEO**

**TO:** BOARD OF DIRECTORS  
**FROM:** CHIEF MAROVICH  
**DATE:** MAY 23, 2017  
**SUBJECT:** CLOSED SESSION

**CLOSED SESSION**

*The Board will enter closed session to discuss items as outlined herein. As provided in the Government Code, the public will not be present during these discussions. At the end of the Closed Session, the Board shall publicly report any action taken in Closed Session (and the vote or abstention on that action of every member present) in accordance with Government Code § 54950 et. seq.*

**CS-1. ANNOUNCEMENT — PRESIDENT MUNSON:**

- *An announcement regarding the items to be discussed in Closed Session will be made prior to the commencement of Closed Session.*

**CS-2. CONFERENCE WITH REAL PROPERTY NEGOTIATOR — GOVERNMENT CODE § 54956.8 — CHIEF MAROVICH:**

- PROPERTY LOCATION: 330 S. Main Avenue, Fallbrook, CA 92028;  
PARTIES: North County Fire Protection District (Purchaser) and Ian Forsythe (Seller);  
UNDER NEGOTIATION: Terms of Purchase;  
DISTRICT NEGOTIATORS: Chief Marovich, District Counsel James

**CS-3. THREATENED LITIGATION OUTSIDE OF OPEN MEETING — GOVERNMENT CODE § 54956.9(e)(5) — CHIEF MAROVICH:**

- Claimant is a member of public alleging assault by District employee.

**CS-4. REPORT FROM CLOSED SESSION — PRESIDENT MUNSON**

PAGE INTENTIONALLY BLANK